

**WISCONSIN DEPARTMENT OF
ADMINISTRATION**

SCOTT WALKER
GOVERNOR

MIKE HUEBSCH
SECRETARY

Office of the Secretary
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November 16, 2012

Honorable Scott Walker
115 East State Capitol
Madison, WI 53707

Members, Joint Committee on Finance
Members, Joint Committee on Audit
State Capitol
Madison, WI 53708

Senate Assistant Chief Clerk Jeffrey Renk
B20 Southeast
State Capitol
Madison, WI 53708

Assembly Chief Clerk Patrick E. Fuller
17 West Main Street, Suite 401
Madison, WI 53703

Mr. Robert Lang, Legislative Fiscal Bureau
One East Main Street, Suite 301
Madison, WI 53703

Dear Governor Walker, Legislators, Assistant Chief Clerk Renk, Chief Clerk Fuller and Mr. Lang:

Attached please find the Department of Administration's (DOA) Contractual Services Purchasing Report for Fiscal Year 2012 (FY12) pursuant to §16.705(8), Wis. Stats.

Overall, the State of Wisconsin has reduced contractual spending by \$36.2 million since Fiscal Year 2005. Compared to Fiscal Year 2011, contractual spending increased five percent in Fiscal Year 2012.

Wisconsin Act 89 requires state agencies and campuses to conduct a cost-benefit analysis prior to any proposed contractual service procurement over \$25,000. A summary of the 399 cost-benefit analyses produced during FY12 is included in this report.

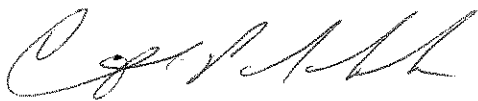
State government will continue to pursue ways to reduce costs, eliminate inefficiencies, and create sustainable sources of savings for state and local governments.

November 16, 2012

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If you have any questions about this report, please contact Helen McCain, Administrator,
DOA Division of Enterprise Operations, at 266-0779.

Sincerely,

A handwritten signature in cursive script, appearing to read "C. P. Schoenherr".

Christopher P. Schoenherr
Deputy Secretary

Attachment

State of Wisconsin

Contractual Services Purchasing Report

July 1, 2011 through June 30, 2012

Department of Administration

Division of Enterprise Operations State Bureau of Procurement

101 East Wilson Street, Sixth Floor P.O. Box 7867 Madison, Wisconsin 53707-7867

**State of Wisconsin
Contractual Services Purchasing Report
July 1, 2011 through June 30, 2012**

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*Object Code descriptions are available on-line at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Department of Administration, Division of Enterprise Operations

Introduction

Summary –

- Overall contracting increased by 5% last year, from \$488.9 million in FY11 to \$515.8 million in FY12.
- State agency contracting increased by 7% last year, from \$363.8 million in FY11 to \$390.4 million in FY12.
- University of Wisconsin System contracting increased by .2% last year, from \$125.1 million in FY11 to \$125.3 million in FY12.
- State agency contractual spending has decreased by \$36.2 million from FY05 (\$426.7 million) to FY12 (\$390.4 million).
- State agencies and campuses produced 399 cost-benefit analyses in FY12.

Statutory Background

Contractual Service Procurements. §16.705(8), Wis. Stats., provides that DOA "shall, annually on or before October 15, submit to the governor, the joint committee on finance, the joint legislative audit committee and the chief clerk of each house of the legislature for distribution to the appropriate standing committees under s. 13.172 (3), a report concerning the number, value and nature of contractual service procurements authorized for each agency during the preceding fiscal year".

Cost-Benefit Analyses. §16.705(8), Wis. Stats., provides that "the report shall also include, with respect to contractual service procurements by agencies for the preceding fiscal year:

"(a) A summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department under sub. (2).

(b) Recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Division of Legal Services. Pursuant to section 16.004(15)(bm) the DOA Division of Legal Services assists in efforts to reduce the state's use of contracted employees. In order to meet this mission, the Division of Legal Services meets weekly with the State Bureau of Procurement to review and discuss all enterprise-wide contracts and DOA contracts, and provides regular consultation to State Bureau of Procurement on CBA issues. The Division of Legal Services also provides direct assistance to executive branch agencies on contract matters to help agencies negotiate, amend, consolidate or terminate contractual services to gain efficiencies and to lower state costs.

Data Sources

The contractual services expenditure data provided in this report for state agencies was extracted from WiSMART, the State's accounting system. Several agencies including the Departments of Workforce Development, Corrections, Health Services, Transportation and UW System use separate systems and some use different account codes. Each of these agencies reviewed their data for accuracy.

The report data excludes spending authorized outside of §16.75, Wis. Stats., such as interagency or municipal spend, conservation, fellowships and scholarships, services provided in conjunction with building or road construction projects, § 16.855 and Chapter 84 respectively, and Chapter 36 research or instructional services. This report includes the following 19 object code categories of expenditures for services:

2450:	Housekeeping & Janitorial Services	2754:	Legal Services-Collections
	Data Processing Services-Private		
2650:	Companies	2755:	Legal Services-Consulting
	Professional Services-Management		
2700:	Consultant	2756:	Legal Services-Other
2720:	Professional Services-Medical	2757:	Legal Services-Bond Counsel
2730:	Professional Services-Laboratory	2758:	Legal Services-Hearing Examiners
2740:	Professional Services-General	2760:	Legal Services-Special Counsel
2745:	Collection Agency Fees	2761:	Legal Settlement and Fees
			Professional Services-Central
2751:	Legal Services-Research	2795:	Payroll
2752:	Legal Services-Opinion	3300:	Miscellaneous Services
2753:	Legal Services-Litigation		

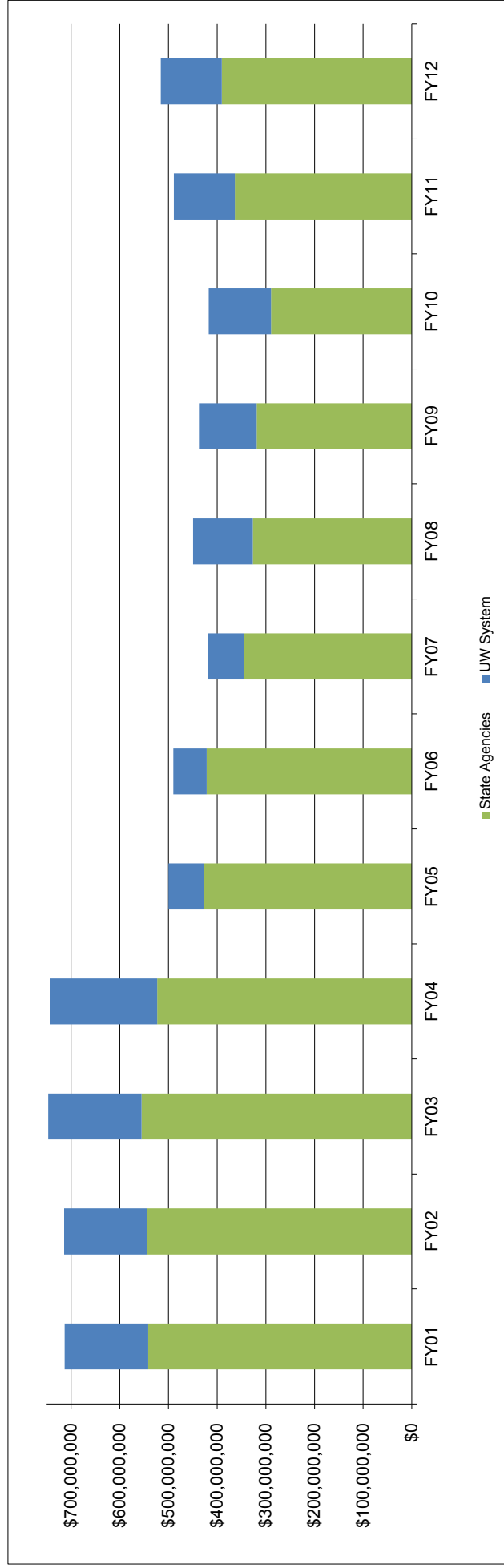
Fiscal Year 2012 Contractual Services

State of Wisconsin

By Agency and UW System

AGENCY	AMOUNT
ADMINISTRATION, DEPARTMENT OF	\$23,697,686
AGING, BOARD ON	\$19,739
AGRICULTURE, TRADE & CONSUMER PROTECTION, DEPARTMENT OF	\$2,027,276
ARTS BOARD	\$267,418
CHILD ABUSE & NEGLECT PREVENTION BOARD	\$35
CHILDREN AND FAMILIES, DEPARTMENT OF	\$24,834,696
CIRCUIT COURTS	\$517,856
CORRECTIONS, DEPARTMENT OF	\$40,334,800
COURT OF APPEALS	\$402,287
DISTRICT ATTORNEYS (DOA)	\$478,769
EDUCATIONAL COMMUNICATIONS BOARD	\$1,608,286
EMPLOYEE TRUST FUNDS, DEPARTMENT OF	\$5,709,247
EMPLOYMENT RELATIONS COMMISSION	\$48,984
EMPLOYMENT RELATIONS, OFFICE OF STATE	\$64,611
FINANCIAL INSTITUTIONS, DEPARTMENT OF	\$1,248,941
GOVERNMENT ACCOUNTABILITY BOARD	\$1,691,784
GOVERNOR, OFFICE OF THE	\$7,087
HEALTH SERVICES, DEPARTMENT OF	\$182,417,260
HIGHER EDUCATIONAL AIDS BOARD	\$55,749
HISTORICAL SOCIETY	\$847,159
INSURANCE, COMMISSIONER OF	\$2,593,111
INVESTMENT BOARD	\$368,239
JUDICIAL COMMISSION	\$12,301
JUSTICE, DEPARTMENT OF	\$1,938,187
LEGISLATURE	\$121,880
LIEUTENANT GOVERNOR, OFFICE OF THE	\$238
LOWER WI STATE RIVERWAY BOARD	\$180
MILITARY AFFAIRS, DEPARTMENT OF	\$3,991,739
MISCELLANEOUS APPROPRIATIONS	\$222,527
NATURAL RESOURCES, DEPARTMENT OF	\$20,458,475
PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	\$5,104
PUBLIC DEFENDER BOARD	\$949,087
PUBLIC INSTRUCTION, DEPARTMENT OF	\$17,182,648
PUBLIC LANDS, BOARD OF COMMISSIONERS OF	\$16,509
PUBLIC SERVICE COMMISSION	\$705,092
REVENUE, DEPARTMENT OF	\$13,999,578
SAFETY AND PROFESSIONAL SERVICES, DEPARTMENT OF	\$2,226,124
SECRETARY OF STATE	\$4,202
STATE FAIR PARK BOARD	\$2,083,750
STATE TREASURER	\$1,789,233
SUPREME COURT	\$2,671,409
TOURISM, DEPARTMENT OF	\$1,349,827
TRANSPORTATION, DEPARTMENT OF	\$17,150,750
VETERANS AFFAIRS, DEPARTMENT OF	\$4,504,562
WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	\$826,443
WORKFORCE DEVELOPMENT, DEPARTMENT OF	\$8,990,726
STATE AGENCY TOTAL	\$390,441,589
UNIVERSITY OF WISCONSIN SYSTEM	\$125,377,390
STATE OF WISCONSIN TOTAL	\$515,818,979

Fiscal Year 2000-2012 Contractual Services State of Wisconsin By State Agency and UW System



Note: Beginning in FY05, gross WISMART contractual services data was analyzed to exclude spending authorized outside of s.16.75, Wis. Stats. Excluded spending includes interagency or municipal spend, fellowships and scholarships, services provided in conjunction with building or road construction projects, and Chapter 36 research or instructional services.

Fiscal Year 2012 Contractual Services
State of Wisconsin
By Object Code for State Agencies and UW System

Object Code	Object Code Description*	State Agencies	UW System	State Total
2450	Housekeeping & Janitorial Services	\$8,072,100	\$2,536,812	\$10,608,911
2650	Data Processing Services - Private Companies	\$83,460,316	\$1,614,486	\$85,074,802
2700	Professional Services - Management Consultant	\$53,636,814	\$20,216,468	\$73,853,282
2720	Professional Services - Medical	\$35,098,683	\$886,950	\$35,985,634
2730	Professional Services - Laboratory	\$1,528,215	\$0	\$1,528,215
2740	Professional Services - General	\$181,052,337	\$87,066,863	\$268,119,200
2745	Collection Agent Fees	\$416,585	\$1,328,600	\$1,745,184
2751	Legal Services - Research	\$6,753	\$0	\$6,753
2752	Legal Services - Opinion	\$3,075	\$0	\$3,075
2753	Legal Services - Litigation	\$7,446	\$0	\$7,446
2754	Legal Services - Collections	\$14,215	\$0	\$14,215
2755	Legal Services - Consulting	\$81,071	\$0	\$81,071
2756	Legal Services - Other	\$560,850	\$0	\$560,850
2757	Legal Services - Bond Counsel	\$50,000	\$0	\$50,000
2760	Legal - Special Counsel	\$321	\$0	\$321
2761	Legal - Settlement and Fees	\$9,416	\$0	\$9,416
3300	Miscellaneous Services	<u>\$26,443,392</u>	<u>\$11,727,211</u>	<u>\$38,170,603</u>
Total		\$390,441,589	\$125,377,390	\$515,818,979

* Object Code Descriptions are available online at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Fiscal Year 2012 Contractual Services

State of Wisconsin

By Agency and Object Code

ADMINISTRATION, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$3,395,409
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$6,360,927
	2700	PROFESSIONAL SERVICES - MANAGEMENT CONSULTANT	\$83,585
	2720	PROFESSIONAL SERVICES - MEDICAL	\$7,744
	2740	PROFESSIONAL SERVICES - GENERAL	\$8,550,561
	2752	LEGAL SERVICES - OPINION	\$3,075
	3300	MISCELLANEOUS SERVICES	\$5,296,385
	Total		\$23,697,686
AGING, BOARD ON	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$8,015
	2740	PROFESSIONAL SERVICES - GENERAL	\$11,483
	3300	MISCELLANEOUS SERVICES	\$242
	Total		\$19,739
AGRICULTURE, TRADE & CONSUMER	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$5,311
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$400,289
	2720	PROFESSIONAL SERVICES - MEDICAL	\$453
	2730	PROFESSIONAL SERVICES - LABORATORY	\$8,511
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,534,744
	3300	MISCELLANEOUS SERVICES	\$77,968
	Total		\$2,027,276
ARTS BOARD	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$267,418
	Total		\$267,418
CHILD ABUSE & NEGLECT PREVENTION BOARD	Object Code	Object Code Description	Amount
	3300	MISCELLANEOUS SERVICES	\$35
	Total		\$35
CHILDREN AND FAMILIES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$9,470,436
	2700	PROFESS SERVICES - MANAGEMENT CONSULTANT	\$8,457,365
	2720	PROFESSIONAL SERVICES - MEDICAL	\$109,215
	2740	PROFESSIONAL SERVICES - GENERAL	\$5,185,745
	2745	COLLECTION AGENT FEES	\$330
	2756	LEGAL SERVICES - OTHER	\$2,592
	3300	MISCELLANEOUS SERVICES	\$1,609,013
	Total		\$24,834,696
CIRCUIT COURTS	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$417,492
	2756	LEGAL SERVICES - OTHER	\$47,914
	3300	MISCELLANEOUS SERVICES	\$52,450
	Total		\$517,856

Fiscal Year 2012 Contractual Services

State of Wisconsin

By Agency and Object Code

CORRECTIONS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$546,213
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$4,394,663
	2700	PROFESS SERVICES - MANAGEMENT CONSULTANT	\$110,842
	2720	PROFESSIONAL SERVICES - MEDICAL	\$24,688,385
	2730	PROFESSIONAL SERVICES - LABORATORY	\$1,176,574
	2740	PROFESSIONAL SERVICES - GENERAL	\$2,261,710
	2761	LEGAL - SETTLEMENT AND FEES	\$9,416
	3300	MISCELLANEOUS SERVICES	\$7,146,996
	Total		\$40,334,800
COURT OF APPEALS	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$282,926
	2740	PROFESSIONAL SERVICES - GENERAL	\$63,833
	2756	LEGAL SERVICES - OTHER	\$20,030
	3300	MISCELLANEOUS SERVICES	\$35,497
	Total		\$402,287
DISTRICT ATTORNEYS (DOA)	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$478,690
	3300	MISCELLANEOUS SERVICES	\$79
	Total		\$478,769
EDUCATIONAL COMMUNICATIONS BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$100
	2740	PROFESSIONAL SERVICES - GENERAL	\$16,740
	3300	MISCELLANEOUS SERVICES	\$1,591,446
	Total		\$1,608,286
EMPLOYEE TRUST FUNDS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$13,017
	2720	PROFESSIONAL SERVICES - MEDICAL	\$1,175
	2740	PROFESSIONAL SERVICES - GENERAL	\$5,631,376
	2756	LEGAL SERVICES - OTHER	\$18,276
	3300	MISCELLANEOUS SERVICES	\$45,403
	Total		\$5,709,247
EMPLOYMENT RELATIONS COMMISSION	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$6,798
	2740	PROFESSIONAL SERVICES - GENERAL	\$35,514
	3300	MISCELLANEOUS SERVICES	\$6,672
	Total		\$48,984
EMPLOYMENT RELATIONS, OFFICE OF STATE	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$560
	2740	PROFESSIONAL SERVICES - GENERAL	\$32,258
	3300	MISCELLANEOUS SERVICES	\$31,793
	Total		\$64,611

Fiscal Year 2012 Contractual Services

State of Wisconsin

By Agency and Object Code

FINANCIAL INSTITUTIONS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$1,167,836
	2740	PROFESSIONAL SERVICES - GENERAL	\$28,162
	3300	MISCELLANEOUS SERVICES	\$52,944
	Total		\$1,248,941
GOVERNMENT ACCOUNTABILITY BOARD	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$1,064,488
	2740	PROFESSIONAL SERVICES - GENERAL	\$591,058
	2756	LEGAL SERVICES - OTHER	\$34,342
	3300	MISCELLANEOUS SERVICES	\$1,897
	Total		\$1,691,784
GOVERNOR, OFFICE OF THE	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$2,833
	2740	PROFESSIONAL SERVICES - GENERAL	\$200
	3300	MISCELLANEOUS SERVICES	\$4,054
	Total		\$7,087
HEALTH SERVICES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$169,088
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$16,656,578
	2700	PROFESS SERVICES - MANAGEMENT CONSULTANT	\$44,875,745
	2720	PROFESSIONAL SERVICES - MEDICAL	\$7,169,061
	2740	PROFESSIONAL SERVICES - GENERAL	\$113,617,322
	2745	COLLECTION AGENT FEES	\$10
	2760	LEGAL - SPECIAL COUNSEL	\$321
	3300	MISCELLANEOUS SERVICES	-\$70,865
	Total		\$182,417,260
HIGHER EDUCATIONAL AIDS BOARD	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$40,438
	3300	MISCELLANEOUS SERVICES	\$15,311
	Total		\$55,749
HISTORICAL SOCIETY	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$56,381
	2700	PROFESSIONAL SERVICES - MANAGEMENT CONSULTANT	\$17
	2740	PROFESSIONAL SERVICES - GENERAL	\$780,712
	3300	MISCELLANEOUS SERVICES	\$10,048
	Total		\$847,159
INSURANCE, COMMISSIONER OF	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$818,236
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,751,606
	2756	LEGAL SERVICES - OTHER	\$108
	3300	MISCELLANEOUS SERVICES	\$23,162
	Total		\$2,593,111

Fiscal Year 2012 Contractual Services

State of Wisconsin

By Agency and Object Code

INVESTMENT BOARD	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$151,136
	2740	PROFESSIONAL SERVICES - GENERAL	\$165,037
	2751	LEGAL SERVICES - RESEARCH	\$6,753
	3300	MISCELLANEOUS SERVICES	\$45,313
	Total		\$368,239
JUDICIAL COMMISSION	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$12,208
	3300	MISCELLANEOUS SERVICES	\$93
	Total		\$12,301
JUSTICE, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$19,343
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$701,633
	2700	PROFESSIONAL SERVICES - MANAGEMENT CONSULTANT	\$49,290
	2720	PROFESSIONAL SERVICES - MEDICAL	\$34,992
	2730	PROFESSIONAL SERV - LABORATORY	\$238,954
	2740	PROFESSIONAL SERVICES - GENERAL	\$154,539
	3300	MISCELLANEOUS SERVICES	\$739,436
	Total		\$1,938,187
LEGISLATURE	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$3,570
	2700	PROFESSIONAL SERVICES - MANAGEMENT CONSULTANT	\$58,300
	2740	PROFESSIONAL SERVICES - GENERAL	\$44,382
	3300	MISCELLANEOUS SERVICES	\$15,628
	Total		\$121,880
LIEUTENANT GOVERNOR, OFFICE OF THE	Object Code	Object Code Description	Amount
	3300	MISCELLANEOUS SERVICES	\$238
	Total		\$238
LOWER WI STATE RIVERWAY BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$180
	Total		\$180
MILITARY AFFAIRS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$1,505,685
	2720	PROFESSIONAL SERVICES - MEDICAL	\$12,794
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,489,247
	3300	MISCELLANEOUS SERVICES	\$984,013
	Total		\$3,991,739
MISCELLANEOUS APPROPRIATIONS	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$122,250
	2757	LEGAL SERVICES - BOND COUNSEL	\$50,000
	3300	MISCELLANEOUS SERVICES	\$50,277
	Total		\$222,527

Fiscal Year 2012 Contractual Services

State of Wisconsin

By Agency and Object Code

NATURAL RESOURCES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$1,131,461
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$7,657,843
	2720	PROFESSIONAL SERVICES - MEDICAL	\$93,743
	2730	PROFESSIONAL SERV - LABORATORY	\$86,551
	2740	PROFESSIONAL SERVICES - GENERAL	\$9,850,591
	2753	LEGAL SERVICES - LITIGATION	\$935
	3300	MISCELLANEOUS SERVICES	\$1,637,352
	Total		\$20,458,475

PEOPLE WITH DEVELOPMENTAL DISABILITIES,	Object Code	Object Code Description	Amount
	2700	PROFESSIONAL SERVICES - MANAGEMENT CONSULTANT	\$650
	2740	PROFESSIONAL SERVICES - GENERAL	\$463
	3300	MISCELLANEOUS SERVICES	\$3,991
	Total		\$5,104

PUBLIC DEFENDER BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$26,594
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$51,790
	2720	PROFESSIONAL SERVICES - MEDICAL	\$325,103
	2740	PROFESSIONAL SERVICES - GENERAL	\$153,374
	2745	COLLECTION AGENT FEES	\$167,355
	3300	MISCELLANEOUS SERVICES	\$224,872
	Total		\$949,087

PUBLIC INSTRUCTION, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$23,365
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$2,751,625
	2720	PROFESSIONAL SERVICES - MEDICAL	\$249,905
	2740	PROFESSIONAL SERVICES - GENERAL	\$13,103,875
	2756	LEGAL SERVICES - OTHER	\$22
	3300	MISCELLANEOUS SERVICES	\$1,053,856
	Total		\$17,182,648

PUBLIC LANDS, BOARD OF COMMISSIONERS OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$2,535
	2700	PROFESSIONAL SERVICES - MANAGEMENT CONSULTANT	-\$24
	2740	PROFESSIONAL SERVICES - GENERAL	\$11,746
	3300	MISCELLANEOUS SERVICES	\$2,252
	Total		\$16,509

PUBLIC SERVICE COMMISSION	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$37,341
	2740	PROFESSIONAL SERVICES - GENERAL	\$663,296
	3300	MISCELLANEOUS SERVICES	\$4,455
	Total		\$705,092

Fiscal Year 2012 Contractual Services

State of Wisconsin

By Agency and Object Code

REVENUE, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$90
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$12,944,865
	2720	PROFESSIONAL SERVICES - MEDICAL	\$701
	2740	PROFESSIONAL SERVICES - GENERAL	\$442,010
	2745	COLLECTION AGENT FEES	\$248,856
	3300	MISCELLANEOUS SERVICES	\$363,056
	Total		\$13,999,578
SAFETY AND PROFESSIONAL SERVICES,	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$16,114
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$566,308
	2700	PROFESSIONAL SERVICES - MANAGEMENT CONSULTANT	\$713
	2740	PROFESSIONAL SERVICES - GENERAL	\$281,063
	2745	COLLECTION AGENT FEES	\$34
	3300	MISCELLANEOUS SERVICES	\$1,361,893
	Total		\$2,226,124
SECRETARY OF STATE	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$1,722
	3300	MISCELLANEOUS SERVICES	\$2,479
	Total		\$4,202
STATE FAIR PARK BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$257,420
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$2,571
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,816,088
	3300	MISCELLANEOUS SERVICES	\$7,672
	Total		\$2,083,750
STATE TREASURER	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,746,764
	3300	MISCELLANEOUS SERVICES	\$42,469
	Total		\$1,789,233
SUPREME COURT	Object Code	Object Code Description	Amount
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$1,217,055
	2740	PROFESSIONAL SERVICES - GENERAL	\$909,977
	2756	LEGAL SERVICES - OTHER	\$208,794
	3300	MISCELLANEOUS SERVICES	\$335,583
	Total		\$2,671,409
TOURISM, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$15,877
	2720	PROFESSIONAL SERVICES - MEDICAL	\$342
	2730	PROFESSIONAL SERVICES - LABORATORY	\$90
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,309,675
	3300	MISCELLANEOUS SERVICES	\$23,843
	Total		\$1,349,827

Fiscal Year 2012 Contractual Services

State of Wisconsin

By Agency and Object Code

TRANSPORTATION, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$693,932
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$10,761,278
	2720	PROFESSIONAL SERVICES - MEDICAL	\$57,819
	2740	PROFESSIONAL SERVICES - GENERAL	\$4,561,420
	3300	MISCELLANEOUS SERVICES	\$1,076,301
	Total		\$17,150,750
VETERANS AFFAIRS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$158,017
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$19,144
	2700	PROFESSIONAL SERVICES - MANAGEMENT CONSULTANT	\$330
	2720	PROFESSIONAL SERVICES - MEDICAL	\$2,273,658
	2730	PROFESSIONAL SERVICES - LABORATORY	\$17,535
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,458,766
	2754	LEGAL SERVICES - COLLECTIONS	\$14,215
	2756	LEGAL SERVICES - OTHER	\$18,335
	3300	MISCELLANEOUS SERVICES	\$544,561
	Total		\$4,504,562
WISCONSIN TECHNICAL COLLEGE SYSTEM	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$743,417
	3300	MISCELLANEOUS SERVICES	\$83,026
	Total		\$826,443
WORKFORCE DEVELOPMENT, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$48,985
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$5,904,398
	2720	PROFESSIONAL SERVICES - MEDICAL	\$73,593
	2740	PROFESSIONAL SERVICES - GENERAL	\$755,527
	2753	LEGAL SERVICES - LITIGATION	\$6,511
	2755	LEGAL SERVICES - CONSULTING	\$81,071
	2756	LEGAL SERVICES - OTHER	\$210,437
	3300	MISCELLANEOUS SERVICES	\$1,910,204
	Total		\$8,990,726
University of Wisconsin System	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERVICES	\$2,536,812
	2650	DATA PROCESSING SERVICES - PRIVATE COMPANIES	\$1,614,486
	2700	PROFESSIONAL SERVICES - MANAGEMENT CONSULTANT	\$20,216,468
	2720	PROFESSIONAL SERVICES - MEDICAL	\$886,950
	2740	PROFESSIONAL SERVICES - GENERAL	\$87,066,863
	2754	LEGAL SERVICES - COLLECTIONS	\$1,328,600
	3300	MISCELLANEOUS SERVICES	\$11,727,211
	Total		\$125,377,390

Summary of Fiscal Year 2012 Cost-Benefit Analyses and Recommendations

Background

2006 Wisconsin Act 89 provided that DOA "prescribe uniform procedures for determining whether services are appropriate for contracting." To that end, DOA published administrative rules—Wis. Adm. Code Chapter Adm. 10.035, 10.037, 10.038—that specify the manner and form of cost-benefit analyses (CBA) that must be conducted by agencies prior to entering into service contracts greater than \$25,000.

In addition to requiring the completion of CBAs, statutes require DOA to report certain information as part of its annual contractual services report to the Legislature. Specifically:

- §16.706 (8) (a), Wis. Stats., requires that DOA submit a "summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department."
- §16.706 (8) (b), Wis. Stats., requires that DOA provide "recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Act 89 CBAs are used by agencies to compare the estimated costs of contracting with the estimated costs of using state employees to perform a specific task. Agencies complete CBAs prior to contracting for services. In some cases, agencies have used CBA results to determine it is not appropriate to contract out. ***As such, the reader is cautioned that the production of a CBA does not mean a contract was eventually issued for the contemplated service.***

Summary and Analysis of FY12 Cost-Benefit Analyses

Agencies and campuses completed 399 CBAs and 271 continued appropriateness analyses (CA) during FY12. The Department of Transportation (71), the University of Wisconsin System (49), Department of Children & Families and the Department of Corrections (42) produced the highest volumes of CBAs. A complete listing of FY12 CBAs including agency, estimated total state cost and estimated total contractor cost appears on page 16. A listing of CAs by agency appears on page 27. Readers should contact the agency responsible for the CBA or CA for more information.

By statute, CBAs include narrative descriptions of quality, technical expertise, and timeliness considerations. CBAs also provide the total estimated costs of service delivery through both state employees and contractors. Estimated state employee costs include estimated wage and salary, fringe benefits, administrative overhead and other operating costs. Estimated contracting costs include estimated contract price, contract development and monitoring and one-time conversion costs. The FY12 CBAs included several services that must be performed by contractors due to legal, regulatory or contractual requirements, or because the service provided is unique and unavailable in State government. For example:

- State law requires the use of a depository institution (i.e., bank, credit union, savings and loan) for cash management, checks presentment and related financial services. State agencies and employees may not perform such services.
- The State, from time to time, purchases software that requires regular maintenance. Some software vendors require authorized technicians to maintain the software; failure to use authorized technicians may void original warranties and violate licensing agreements.

- The State periodically contracts for the management of hazardous waste. State agencies and employees lack the equipment and facilities necessary to remove, transport and store dangerous materials.
- Federal law requires the state to contract with a third party to conduct independent program assessments of managed long term care.

In such cases, agencies and campuses completed CBAs that estimated the state employee cost at zero or not applicable (n/a) due to such restrictions. The following table provides dollar ranges of the listed amounts of state employee and contracting costs for all FY12 CBAs:

FY12 Cost-Benefit Analyses, by dollar range

	Estimated State Employee Costs	Estimated Contractor Costs
\$0 or n/a	24	2
\$1 - \$24,999	5	1
\$25,000 - \$49,999	13	27
\$50,000 - \$74,999	14	20
\$75,000 - \$99,999	10	10
\$100,000 - \$199,999	46	56
\$200,000 - \$299,999	51	44
\$300,000 - \$399,999	71	36
\$400,000 - \$499,999	36	71
\$500,000 - \$599,999	8	21
\$600,000 - \$699,999	9	10
\$700,000 - \$799,999	13	9
\$800,000 - \$899,999	13	8
\$900,000 - \$999,999	11	5
\$1,000,000 - \$1,999,999	43	52
\$2,000,000 - \$2,999,999	12	6
\$3,000,000 +	<u>20</u>	<u>21</u>
Total	399	399

An estimated 63% of all CBAs were related to services for information technology efforts. Other common services sought among agencies included health, environmental and social services. In most cases, however, services related to the particular mission of an agency or campus.

Recommendations

- 1 Information Technology Services Provider Contract.** Agencies should continue to examine the availability of state employees before contracting for information technology services providers. The State Bureau of Procurement will continue to examine the appropriateness and breadth of services available on information technology services provider contracts. A new contract is being implemented which will allow for reverse auction capabilities, the ability to add new vendors to increase competition and the ability to increase participation of minority business enterprises, small businesses and other diversity groups.
- 2 Inter-Agency Solicitations.** FY12 CBA data indicates that agencies tend to contract for services that advance their individual missions. However, agencies are encouraged to examine the data to determine whether other agencies are contracting for similar services. Significant cost savings may be available by combining volume. The State Bureau of Procurement is available to advise on or in some cases lead solicitations that cross multiple agencies.

- 3 **Intra-Agency Solicitations.** Large agencies should determine whether similar service solicitations will be issued by different programs within the agency. In those cases, effort should be undertaken to issue a single solicitation to combine volume and generate optimum cost savings.
- 4 **Bid Threshold.** Wisconsin 2011 Act 32 increased the bid threshold from \$25,000 to \$50,000 for all Chapter 16 procurements as of July 1, 2011. However, agencies still need to complete cost-benefit analyses and continued appropriateness prior to entering into service contracts greater than \$25,000. The State Bureau of Procurement will continue to assist agencies in communicating this requirement.

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
12/15/11	DATCP	CRM Integration Specialist	\$344,230	\$535,761
08/23/11	DATCP	Programmer Analyst III	\$361,542	\$429,983
02/16/12	DATCP	CRM Integration Specialist (3 Positions)	\$1,032,689	\$1,607,283
03/22/12	DCF	BITS ADS Kids	\$355,842	\$364,560
02/09/12	DCF	Business Analyst/Consultant 2	\$108,904	\$115,454
08/11/11	DCF	Child Welfare/Business Intelligence Section-Data Warehouse System Architect	\$381,199	\$443,880
02/01/12	DCF	Childcare Provider Training Services	\$186,737	\$184,836
08/16/11	DCF	CWLS Consultant-Review of Work Flow Process	\$51,590	\$82,270
03/22/12	DCF	DES BITS ADS KIDS	\$355,842	\$364,560
05/02/12	DCF	Desktop Support 3	\$1,419,191	\$1,105,440
06/08/12	DCF	Desktop Support 3	\$354,798	\$276,360
02/03/12	DCF	Family Intervention & Support Services (FISS)	\$1,732,480	\$1,587,133
07/29/11	DCF	Healthy Families	\$6,373,974	\$4,625,301
05/04/12	DCF	KIDS IT Support	\$3,674,793	\$3,780,840
05/04/12	DCF	KIDS IT Support	\$3,674,793	\$3,780,840
05/04/12	DCF	KIDS IT Support	\$3,674,793	\$3,780,840
05/04/12	DCF	KIDS IT Support	\$3,674,793	\$3,780,840
05/04/12	DCF	KIDS IT Support	\$3,674,793	\$3,780,840
05/04/12	DCF	KIDS IT Support	\$3,674,793	\$3,780,840
04/09/12	DCF	Network Engineer	\$460,233	\$458,281
04/09/12	DCF	Network Engineer	\$460,233	\$458,281
05/31/12	DCF	New Hire Reporting	\$2,310,264	\$1,410,000
02/10/12	DCF	Out of Home Care Services	\$52,234,995	\$43,601,314
09/06/11	DCF	Programmer Analyst 3	\$326,711	\$368,305
03/15/12	DCF	Programmer Analyst 3	\$326,711	\$398,297
04/25/12	DCF	Project Manager 1	\$415,003	\$411,600
04/25/12	DCF	Project Manager 1	\$415,003	\$411,600
05/01/12	DCF	Project Manager 1	\$415,003	\$428,289
02/22/12	DCF	Project Manager 2	\$348,887	\$476,941
03/09/12	DCF	Project Manager 2	\$232,591	\$300,068
09/06/11	DCF	Project Manager 2-Data Warehouse	\$380,737	\$516,296
08/19/11	DCF	Release and Deployment Control	\$460,762	\$446,040
07/19/11	DCF	Security Officer	\$121,333	\$130,440
09/18/11	DCF	Security Officer	\$354,769	\$370,823
02/09/12	DCF	Software Engineer	\$217,807	\$278,134
12/30/11	DCF	Software Engineer 3	\$105,553	\$137,200
08/18/11	DCF	Systems Analyst 3 Child Care (2 Positions)	\$644,462	\$832,600
08/18/11	DCF	Systems Analyst 3 W-2 Work Programs	\$322,231	\$418,141

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
08/18/11	DCF	Systems Architect	\$344,102	\$418,141
04/25/12	DCF	Systems Architect	\$415,003	\$435,120
01/27/12	DCF	Systems Engineer 1	\$326,711	\$290,326
11/22/11	DCF	Technical Specialist-Testing Technician 2	\$284,869	\$329,280
09/18/11	DCF	Technical Support-Desktop Support 3	\$279,329	\$292,844
02/28/12	DCF	Technician 2	\$326,711	\$278,330
09/12/11	DCF	Telecom & Network Support	\$460,203	\$394,817
10/11/11	DFI	Application Development Services Spec	\$209,296	\$250,074
10/11/11	DFI	Application Development Services Spec	\$209,296	\$250,074
06/01/12	DFI	Application Development Data Services	\$351,539	\$405,600
03/12/12	DFI	Application Development Web Services	\$53,674	\$61,952
06/04/12	DFI	IT Support Services	\$1,011,639	\$834,000
05/23/12	DHS	BITS/DMAS (2 positions)	\$312,303	\$294,408
05/23/12	DHS	Desktop Support	\$268,981	\$218,400
04/17/12	DHS	Desktop Support 2 (DM Desktop Support)	\$1,705,766	\$1,237,600
09/19/11	DHS	Desktop Support 3 (DM Desktop Support)	\$200,678	\$195,520
09/19/11	DHS	Desktop Support 3 (LANDesk Application Packager)	\$200,678	\$195,520
06/02/12	DHS	Family Care	\$1,397,508	\$1,044,000
01/10/12	DHS	Health Care Quality Assurance & Utilization Review for MA Program	\$0	\$3,970,863
05/23/12	DHS	Help Desk 2	\$268,961	\$218,400
01/12/12	DHS	Hospital Rate Setting, Provider Tax Assessment, Quality & TA	\$6,580,981	\$4,537,942
01/30/12	DHS	Informal Dispute Resolution (IDR) & Independent IDR Services	\$421,484	\$1,271,786
02/10/12	DHS	Long Term Care Reform/Expansion	\$442,281	\$473,280
11/28/11	DHS	Long-Term Care Reform/Expansion	\$431,934	\$473,280
10/03/11	DHS	Medicaid & Foodshare Fraud	\$1,373,060	\$417,245
11/02/11	DHS	Medicaid & Psychological Consulting Services	\$5,954,464	\$2,741,680
08/26/11	DHS	Network Security Analyst	\$100,339	\$124,800
01/06/12	DHS	Non-Emergency Medical Transportation MA Regions 5 & 6	\$73,523,637	\$68,073,712
07/20/11	DHS	Nursing Home Appraisal	\$0	\$202,492
02/16/12	DHS	Pharmaceutical Services for Sand Ridge Secure Treatment Center	\$2,516,048	\$1,503,960
05/22/12	DHS	Project Data Architect (Vital Records)	\$453,291	\$447,907
09/13/11	DHS	Statewide Vital Records Information System (SVRIS) Project	\$217,709	\$249,600
01/03/12	DHS	WI Medicaid ICD-10 Transition Project	\$627,620	\$1,185,645
05/29/12	DNR	2012 NHAL Herbicide/Mechanical Site Prep	\$407,062	\$48,260
01/17/12	DNR	Aging Carnivore Teeth & Tetracycline Analysis	\$548,483	\$153,179
06/07/12	DNR	Aircraft FLIR Installation, Integration & Support	\$0	\$32,500
03/26/12	DNR	Albany, W.A. Forest Site Prep-Forest Regeneration Grants	\$80,269	\$49,542
06/21/12	DNR	Bureau of Technology Services Telecom	\$762,002	\$461,700

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
06/21/12	DNR	Bureau of Technology Services Telecom	\$762,002	\$461,700
06/21/12	DNR	Bureau of Technology Services Telecom	\$762,002	\$461,700
08/04/11	DNR	Conservation Biologist	\$194,695	\$157,050
11/22/11	DNR	CWN SEAT Contract 2012	\$9,144,336	\$993,000
06/07/12	DNR	Drinking Water Data System Devel & Maintenance	\$83,188	\$108,440
06/15/12	DNR	Floodplain Mapping Program	\$413,633	\$378,300
04/24/12	DNR	Implementing the WI Beach Monitoring & Notification Program	\$939,588	\$667,500
06/11/12	DNR	Land Management System	\$367,246	\$374,950
03/14/12	DNR	Leachate Hauling Services in DNR's Southeast Region	\$0	\$67,027
06/11/12	DNR	Master Data Module Project-Phase 1 Completion & Phase 2 Implementation	\$632,198	\$433,974
03/26/12	DNR	Mirror Lake S.P. Forest Site Prep-Forest Regeneration Grants	\$33,984	\$28,818
03/05/12	DNR	National Heritage Inventory	\$4,216,673	\$4,237,330
03/13/12	DNR	National Wetland Condition Assessment (NWCA)	\$133,352	\$128,000
04/10/12	DNR	NHI Data Portal Redesign	\$231,669	\$52,867
03/01/12	DNR	Risk MAP Floodplain Studies	\$995,515	\$505,257
06/13/12	DNR	RR-GIS Database Re-Design, Maintenance & Integration with Oracle	\$433,736	\$160,576
11/29/11	DNR	Southern Wings Program Support-Midwest Assoc. of Fish & Wildlife	\$0	\$75,000
06/08/12	DNR	Switchboard eBusiness Portal Customer Access	\$91,307	\$159,900
04/23/12	DNR	Targeted Invasive Species Control in the Sheboygan River Area	\$501,016	\$98,286
05/01/12	DNR	Urban Forest Inventory Data Collection	\$245,180	\$157,559
03/27/12	DNR	Urban Forestry Tree Inventory & Planning	\$29,068	\$40,000
10/01/11	DNR	Water Division Sharepoint Technical Architect	\$286,284	\$302,570
06/18/12	DNR	Waterway & Wetland Program	\$418,529	\$127,710
09/26/11	DNR	WI Natural Resources Magazine Design Services	\$224,685	\$188,007
01/23/12	DNR	WI Wetland Inventory-Ariel Photography Bid	\$1,060,712	\$58,815
08/18/11	DNR	Wildlife Forever-Farm Bill Biologists/Wildlife Management	\$1,334,359	\$240,000
06/14/12	DNR	WisFIRS-Release 3	\$426,582	\$590,522
08/29/11	DNR	WisFIRS Tabular Development	\$321,213	\$465,523
06/11/12	DNR	WMMPIS Integration to Master Data Module	\$105,797	\$33,207
03/26/12	DNR	Yellowstone W.A. Forest Site Prep-Forest Regeneration Grants	\$35,978	\$29,525
04/10/12	DOA	Annual IT Hardware Maintenance Waiver	\$0	\$4,934,845
04/10/12	DOA	Annual IT Software Maintenance Waiver	\$0	\$2,490,491
02/22/12	DOA	Fire Sprinkler Systems & Fire Pump Inspection & Testing & Maintenance	\$541,148	\$326,519
04/19/12	DOA	Workers Compensation Medical Bill Auditing, CMS Compliance	\$0	\$1,077,627
07/01/11	DOA	Application Hosting Tools-Websphere Engineer (2 Positions)	\$766,275	\$842,130
09/27/11	DOA	Application Modernization Project	\$759,501	\$969,595
05/07/12	DOA	Business Application Services Project Manager 2	\$189,447	\$276,033
05/16/12	DOA	DET Enterprise Service Help Desk-Help Desk 2 (5 positions)	\$1,550,835	\$1,200,330

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
05/14/12	DOA	District Attorney IT Program (DA IT) Help Desk 2	\$359,057	\$249,411
05/07/12	DOA	District Attorney IT Program (DA IT) Network Analyst 3	\$336,363	\$396,915
05/17/12	DOA	DOA Application Modernization Project/Database Architect 3	\$394,295	\$552,066
06/18/12	DOA	Egrants Grants Management System	\$751,845	\$480,823
08/10/11	DOA	Ethernet Transport Services	\$0	\$501,853
04/10/12	DOA	Mainframe System Programmer Support/Database Architect 3	\$420,385	\$552,066
01/13/12	DOA	MS Sharepoint 2010 Administrator	\$382,895	\$425,153
05/02/12	DOA	Network Technician 3	\$403,240	\$383,586
05/15/12	DOA	Security Analyst 3	\$383,016	\$526,461
11/09/11	DOA	Storage Migration Project-Systems Administrator 2	\$103,833	\$123,460
07/18/11	DOA	Systems Architect-BIS Application Hosting Active Directory Resource	\$51,533	\$80,578
03/01/12	DOC	AODA Services in Sheboygan WI	\$409,533	\$199,200
01/24/12	DOC	AODA Services in Burlington, Elkhorn, Kenosha, Racine	\$2,878,527	\$1,046,300
02/03/12	DOC	AODA Services in Milwaukee	\$2,167,945	\$752,400
07/20/11	DOC	Blanket Out of Scope TLP for 3 Beds Jackson Co	\$0	\$66,090
07/20/11	DOC	Blanket Out of Scope TLP for 3 Beds Pierce Co.	\$0	\$66,090
05/22/12	DOC	Blanket Out of Scope TLP for 2 Beds Services Elkhorn or Delavan	\$0	\$51,000
04/20/12	DOC	BTM Programmer Analyst 3	\$108,425	\$103,400
05/14/12	DOC	Business Analyst/Consultant 2	\$114,866	\$116,000
04/03/12	DOC	Desktop Support 1	\$547,540	\$338,000
04/12/12	DOC	Desktop Support 2	\$821,311	\$632,000
04/12/12	DOC	Desktop Support 2	\$821,311	\$632,000
04/12/12	DOC	Desktop Support 2	\$821,311	\$632,000
09/08/11	DOC	Domestic Violence Group Services	\$175,990	\$42,300
09/08/11	DOC	Domestic Violence Group Services-Beloit	\$219,222	\$67,300
09/12/11	DOC	Domestic Violence Group Services-Eau Claire	\$112,323	\$32,300
03/19/12	DOC	Domestic Violence Services in Milwaukee	\$496,783	\$242,400
04/24/12	DOC	Help Desk 1	\$228,251	\$170,000
04/24/12	DOC	Help Desk 1	\$228,251	\$170,000
04/24/12	DOC	Help Desk 1	\$228,251	\$170,000
02/10/12	DOC	Help Desk 2	\$228,251	\$164,000
04/24/12	DOC	Help Desk 2	\$273,770	\$212,000
09/28/11	DOC	IT Security Analyst 2	\$314,360	\$362,300
06/29/12	DOC	Portage Non-Residential Sex Offender Treatment Services	\$309,001	\$222,600
04/24/12	DOC	Programmer Analyst 3	\$355,256	\$392,000
04/27/12	DOC	Programmer Analyst 3	\$1,421,023	\$1,634,000
04/27/12	DOC	Programmer Analyst 3	\$1,421,023	\$1,634,000
05/10/12	DOC	Programmer Analyst 3	\$355,256	\$395,000

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
05/10/12	DOC	Programmer Analyst 3	\$105,117	\$122,768
05/10/12	DOC	Project Manager	\$375,939	\$416,000
05/10/12	DOC	Project Manager & Programmer 3	\$1,086,450	\$1,238,000
05/10/12	DOC	Project Manager & Programmer 3	\$1,086,450	\$1,238,000
04/24/12	DOC	Project Manager & Programmer Analyst Specialist	\$1,441,706	\$1,736,000
04/24/12	DOC	Project Manager & Programmer Analyst Specialist	\$1,441,706	\$1,736,000
04/24/12	DOC	Project Manager & Programmer Analyst Specialist	\$1,441,706	\$1,736,000
11/07/11	DOC	Project Manager 1	\$376,555	\$373,900
05/14/12	DOC	Project Manager 1	\$136,992	\$142,000
05/14/12	DOC	Quality Assurance Analyst 3	\$97,324	\$122,000
12/02/11	DOC	Superior Sex Offender Treatment Services	\$153,609	\$171,500
02/02/12	DOC	Systems Administrator 1	\$307,813	\$302,000
04/27/12	DOC	Systems Analyst 3	\$415,003	\$411,600
04/12/12	DOC	Technician 2	\$273,770	\$272,000
04/12/12	DOC	Technician 2	\$273,770	\$272,000
11/15/11	DOJ	Data Entry Services-CCW Applications	\$57,763	\$101,216
04/24/12	DOJ	Intel SOA Expressway Upgrade	\$40,354	\$42,041
04/10/12	DOJ	Law Enforcement Interfaces	\$250,682	\$307,941
05/23/12	DOJ	Security Guard Services-Madison Office & Milwaukee Crime Lab	\$120,046	\$72,293
08/25/11	DOJ	Unix System Admin	\$104,664	\$132,226
01/23/12	DOR	2012 State Supervised Assessment-Village of North Prairie, Waukesha Co.	\$76,303	\$48,899
05/14/12	DOT	Automatic Traffic Recorder Maintenance	\$106,700	\$212,000
01/30/12	DOT	BITS Modal Development Unit	\$158,750	\$210,240
01/31/12	DOT	BITS Modal Development Unit	\$105,829	\$140,160
01/31/12	DOT	BITS Modal Development Unit	\$105,829	\$140,160
01/31/12	DOT	BITS Modal Development Unit	\$105,829	\$140,160
03/01/12	DOT	BITS Modal Development Unit	\$213,009	\$280,320
12/19/11	DOT	BITS Web Unit	\$0	\$152,320
12/19/11	DOT	BITS Web Unit	\$0	\$152,320
02/01/12	DOT	Business Object Developer	\$287,180	\$426,240
06/04/12	DOT	CITS-E & Service Desk Unit-Service Desk Support	\$861,781	\$654,975
06/08/12	DOT	Client Mobile Technology Unit-Mobile Client Systems Support	\$692,278	\$588,000
06/08/12	DOT	Client Mobile Technology Unit-Desktop Support	\$346,139	\$205,800
06/08/12	DOT	Client Mobile Technology Unit-Project Leader/Manager	\$739,267	\$824,100
04/01/12	DOT	Compliance Assistance for WisDOT Subrecipients of Federal Transit Admins	\$15,592	\$33,930
05/24/12	DOT	County Highway Expenditure Microcomputer System (CHEMS)	\$373,342	\$461,760
06/04/12	DOT	Customer Information Technology Services North Unit-Level 2 Desktop & LAN Mgt	\$278,863	\$223,200
06/04/12	DOT	Customer Information Technology Services North Unit-Level 2 Desktop & LAN Mgt Support	\$278,863	\$223,200

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
05/18/12	DOT	Customer Information Technology Services South Unit-Level 2 Desktop & LAN Mgt	\$665,653	\$564,000
12/05/11	DOT	DBM/BITS/Business Intelligence Unit	\$368,444	\$198,720
06/29/12	DOT	Delivery Services	\$53,078,328	\$235,688
03/02/12	DOT	DMV Business Objects Developer	\$229,744	\$261,120
01/24/12	DOT	DMV Business Process Mapping & Redesign	\$2,784,113	\$919,287
01/24/12	DOT	DMV Business Process Mapping & Redesign	\$2,784,113	\$919,287
01/24/12	DOT	DMV Business Process Mapping & Redesign	\$2,784,113	\$919,287
04/10/12	DOT	DMV Business Process Mapping & Redesign	\$2,519,933	\$482,087
04/10/12	DOT	DMV Business Process Mapping & Redesign	\$2,211,608	\$482,087
06/08/12	DOT	DMV Funded Initiatives	\$1,460,160	\$1,734,000
06/08/12	DOT	DMV Funded Initiatives	\$1,460,160	\$1,734,000
06/08/12	DOT	DMV Funded Initiatives	\$1,460,160	\$1,734,000
01/10/12	DOT	DMV IT Federal Funded Initiatives	\$58,870	\$98,164,936
12/08/11	DOT	DMV IT State Funded Initiative	\$1,378,463	\$1,566,720
11/01/11	DOT	DMV IT State Funded Initiatives	\$918,976	\$1,305,600
11/01/11	DOT	DMV IT State Funded Initiatives	\$918,976	\$1,305,600
11/01/11	DOT	DMV IT State Funded Initiatives	\$918,976	\$1,305,600
11/01/11	DOT	DMV IT State Funded Initiatives	\$918,976	\$1,305,600
11/01/11	DOT	DMV IT State Funded Initiatives	\$918,976	\$1,305,600
11/01/11	DOT	DMV IT State Funded Initiatives	\$459,488	\$537,600
11/01/11	DOT	DMV IT State Funded Initiatives	\$459,488	\$537,600
12/08/11	DOT	DMV IT State Funded Initiatives	\$1,378,463	\$1,566,720
12/08/11	DOT	DMV IT State Funded Initiatives	\$1,378,463	\$1,566,720
02/06/12	DOT	DMV IT State Funded Initiatives	\$229,744	\$268,800
11/18/11	DOT	DMV Mobile Web Content	\$229,744	\$261,120
01/18/12	DOT	DMV Mobile Web Content Developer	\$229,744	\$261,120
06/01/12	DOT	DMV Software Development	\$988,702	\$1,224,000
06/11/12	DOT	DMV Software Development	\$352,355	\$510,000
08/23/11	DOT	Dormitory Painting	\$97,112	\$37,905
06/01/12	DOT	Electrical Service Work as Needed from Utility-Natural Monopoly	\$0	\$1,221,020
06/28/12	DOT	Executive Offices (MAPSS) Dashboard Developer	\$332,826	\$444,000
06/01/12	DOT	FIOPS Support	\$110,942	\$136,000
06/06/12	DOT	Highway Structure Information System (HIS) Redesign for National Bridge Elements	\$434,321	\$525,000
08/05/11	DOT	Increase DMV Service Center Hours and Sites Project	\$384,518	\$248,600
05/29/12	DOT	Infrastructure Services Unit-Network Engineer	\$1,053,699	\$1,335,000
05/29/12	DOT	Infrastructure Services Unit-Systems Administrator	\$349,007	\$411,600
04/24/12	DOT	Insurance Broker for OCIP Placement & Management	\$0	\$20,315,870
11/28/11	DOT	Legal Services from Billboard Expert	\$4,161	\$30,000

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
11/10/11	DOT	Motor Carrier Enforcement License Plate Reader Purchase	\$74,816	\$41,128
12/15/11	DOT	Non-Let Street Lighting Program	\$0	\$735,000
05/24/12	DOT	Operations Information System (OIS)	\$373,342	\$461,760
11/25/11	DOT	Project Assistant 3	\$25,135	\$10,610
07/05/11	DOT	Reports Developer	\$368,444	\$426,240
04/24/12	DOT	Safe Routes to School Planning Assistance	\$222,942	\$486,917
08/02/11	DOT	Salt Shed Inspection	\$726,011	\$568,000
05/31/12	DOT	Server/Storage Administrator	\$346,180	\$411,600
08/03/11	DOT	Statewide DMV Telecom Infrastructure Improvement	\$183,931	\$75,670
11/07/11	DOT	Surge Snow Plowing & Snow Removal of Rest Areas	\$14,035,106	\$1,089,818
06/27/12	DOT	Telecom Implementation	\$68,487	\$68,600
04/04/12	DOT	Tower Relamping, Inspection & Maintenance	\$43,943	\$35,211
06/15/12	DOT	Transit Management System (TMS)	\$112,165	\$137,033
08/12/11	DOT	Uniform Traffic Citation Data	\$1,689,083	\$480,000
05/31/12	DOT	Web Content Server	\$346,180	\$435,120
06/11/12	DOT	WI Broadcasters Association Public Service Announcements	\$471,565	\$420,592
02/02/12	DPI	Business Analyst 3	\$310,383	\$394,400
03/13/12	DPI	Business Analyst 3 (Data Governance)	\$159,459	\$199,250
03/16/12	DPI	Business Analyst/Consultant 3 Communications	\$284,083	\$416,200
03/15/12	DPI	Business Analyst/Consultant 3 LDS III Teacher Licensing	\$289,854	\$400,900
10/31/11	DPI	Business Analyst/Consultant 3 LDS III Early Childhood	\$351,341	\$460,400
04/27/12	DPI	Business Analyst/Consultant 3 LDS III Teacher Licensing	\$619,398	\$740,900
05/09/12	DPI	Business Analyst/Consultant 3 Community & School Nutrition Teams	\$398,718	\$534,129
05/24/12	DPI	Business Intelligence Architect 3	\$424,497	\$461,760
06/19/12	DPI	Business Intelligence Architect 3	\$364,611	\$420,000
05/22/12	DPI	Community & School Nutrition Programs-USDA	\$316,288	\$436,634
11/14/11	DPI	Database Administrator 3 LDS Data Warehouse	\$351,341	\$498,200
05/01/12	DPI	ISES Help Desk (2 positions)	\$397,915	\$438,480
05/22/12	DPI	Processing Bulk Chicken into Chicken Patties with Whole Grain Breeding	\$0	\$670,118
05/22/12	DPI	Processing Bulk Mozzarella into Whole Grain Mozzarella Sticks	\$0	\$410,118
02/13/12	DPI	Programmer Analyst 3	\$295,626	\$511,400
02/13/12	DPI	Programmer Analyst 3	\$295,626	\$511,400
02/17/12	DPI	Programmer Analyst 3	\$313,812	\$460,050
02/29/12	DPI	Programmer Analyst 3	\$288,700	\$421,640
06/05/12	DPI	Project Manager 2 USDA Grants (ART & Direct Certification)	\$407,377	\$531,800
07/20/11	DPI	Project Manager 2 School Nutrition Accountability Software System Project	\$384,376	\$596,380
02/17/12	DPI	Project Manager 2 Statewide School Information System	\$348,848	\$460,400
01/04/12	DPI	Project Manager 2 Statewide School Information System	\$330,126	\$438,400

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
03/23/12	DPI	Statewide Student Information System	\$115,613,563	\$33,538,182
03/16/12	DPI	Statewide Student Information System Analyst/Data Analyst	\$289,854	\$400,550
06/04/12	DPI	Statewide Student Information System Analyst/Technical Analyst	\$378,733	\$436,800
03/16/12	DPI	Statewide Student Information System Systems Analyst/Technical Analyst	\$289,854	\$423,000
06/04/12	DPI	Statewide Student Information System Technical Business Analyst Project	\$820,036	\$783,360
06/04/12	DPI	Statewide Student Information System Technical Business Analyst Project	\$403,132	\$424,320
08/16/11	DPI	Systems Administrator 2 BI Tool	\$493,712	\$400,400
11/18/11	DSPS	Oracle to .net Project-Phase II Maintenance	\$166,360	\$105,879
11/18/11	DSPS	Oracle to .net Project-Phase II Maintenance	\$166,360	\$116,279
03/29/12	DSPS	Oracle to .net Project-Phase II Maintenance	\$166,360	\$116,279
01/30/12	DVA	Chippewa Falls Skilled Nursing Facility	\$14,585,764	\$11,824,055
12/06/11	DVA	Landscaping Services-SWVMC	\$137,076	\$95,430
04/04/12	DVA	Relocation Project	\$34,281	\$31,068
11/30/11	DVA	WDVA Transitional Housing & Single Room Occupancy Operation Program	\$5,555,724	\$3,669,935
11/28/11	DWD	Benefits IVR Replacement Project	\$929,764	\$725,051
10/03/11	DWD	Chiropractic Dispute Resolution Services	\$0	\$203,302
04/25/12	DWD	Database Administrator 3	\$358,283	\$479,547
04/25/12	DWD	Database Administrator 3	\$358,283	\$479,547
05/03/12	DWD	LMI	\$42,304	\$29,307
07/11/11	DWD	Mailroom Contractor Services	\$960,358	\$650,050
03/13/12	DWD	Programmer 1	\$220,063	\$261,147
05/08/12	DWD	Programmer Analyst 3 (3 positions)	\$1,006,441	\$1,222,614
10/04/11	DWD	Programmer/Analyst 3	\$332,974	\$411,387
01/05/12	DWD	Programmer/Analyst 3	\$335,480	\$411,387
03/06/12	DWD	Programmer/Analyst 3 (3 positions)	\$1,006,441	\$1,222,614
03/06/12	DWD	Programmer/Analyst 3 (3 positions)	\$1,006,441	\$1,222,614
04/25/12	DWD	Programmer/Analyst 3 (3 positions)	\$1,006,441	\$1,211,067
04/25/12	DWD	Programmer/Analyst 3 (3 Positions)	\$1,006,441	\$1,211,067
05/08/12	DWD	Programmer/Analyst 3 (3 positions)	\$1,006,441	\$1,222,614
05/08/12	DWD	Project Manager 2	\$1,074,760	\$1,602,747
05/08/12	DWD	Project Manager 2	\$1,074,760	\$1,602,747
05/08/12	DWD	Project Manager 2	\$1,074,760	\$1,602,747
02/15/12	DWD	Rapid Response Statewide Coordination	\$271,378	\$205,340
07/25/11	DWD	Security Analyst 2	\$54,524	\$63,712
03/19/12	DWD	Security Analyst 2	\$316,098	\$387,519
05/14/12	DWD	Security Analyst 2	\$151,598	\$174,783
04/12/12	DWD	Software Engineer 3	\$316,098	\$423,147
05/21/12	DWD	Software Engineer 3	\$316,098	\$423,147

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
02/16/12	DWD	Systems Analyst 3	\$358,253	\$423,147
01/05/12	DWD	Systems Architect	\$358,283	\$446,667
01/05/12	DWD	Systems Architect	\$358,283	\$446,667
04/12/12	DWD	Systems Engineer	\$337,585	\$387,867
05/21/12	DWD	Systems Engineer (8 positions)	\$2,700,679	\$3,102,936
04/14/12	DWD	Technical Specialist-Technician 2	\$811,037	\$828,441
03/13/12	DWD	Technical Specialist-Technician 2	\$270,344	\$276,147
07/14/11	DWD	Technical Support-Help Desk Level 2	\$268,271	\$217,347
04/12/12	DWD	Technical Support-Help Desk Level 2	\$540,506	\$423,147
10/04/11	DWD	Technical Support-Technician 2	\$285,884	\$276,147
08/25/11	DWD	Technical Support-Help Desk Level 2	\$268,271	\$217,347
01/05/12	DWD	UI Modernization Project Management Office	\$765,918	\$1,091,952
03/28/12	DWD	Wisconsin WINs Program	\$812,389	\$800,361
03/06/12	DWD	Youth Apprenticeship Program Curriculum Project	\$504,903	\$355,000
02/17/12	ECB	Into the Book Interactive Website Revision Project	\$346,972	\$200,000
11/29/11	ECB	Wisconsin Biographies Project	\$101,291	\$71,031
10/31/11	ETF	Division of Insurance Services Business Analyst	\$581,654	\$707,200
10/04/11	ETF	Programmer Analyst 3	\$400,674	\$842,238
10/24/11	ETF	Systems Architect	\$682,161	\$808,212
02/06/12	ETF	Systems Architect	\$257,962	\$373,974
03/02/12	ETF	Systems Architect	\$266,935	\$358,974
07/25/11	GAB	Application Modernization Project Including Photo-ID	\$895,601	\$1,072,986
07/25/11	GAB	Application Modernization Project Including Photo-ID	\$895,601	\$1,072,986
01/31/12	GAB	Application Modernization Project Including Photo-ID	\$800,101	\$1,105,866
02/07/12	GAB	Recall Data Entry	\$890,241	\$73,176
03/01/12	GAB	UOCAVA Absentee Voting Project	\$800,101	\$1,105,866
03/01/12	GAB	UOCAVA Absentee Voting Project	\$400,000	\$557,586
09/27/11	GAB	Voter ID Advertising Services	\$1,182,469	\$340,643
10/07/11	GAB	Voter ID Media Placement	\$616,748	\$275,964
11/14/11	OCI	Rate Review Cycle II-Program Manager 2	\$408,216	\$447,500
11/15/11	OCI	Systems Engineer	\$98,399	\$99,926
08/04/11	OCI	Technology Modernization-Project Manager 2	\$1,674,503	\$2,156,900
08/04/11	OCI	Technology Modernization-Project Manager 2	\$1,674,503	\$2,156,900
08/18/11	OCI	Temp Staff Program Assistant 1 (Reception & Central Files)	\$139,628	\$88,458
08/18/11	OCI	Temp Staff Program Assistant 3 (Agent Licensing)	\$92,642	\$68,154
07/07/11	State Public Defender	Legal Services for Ch.51/55 in Milwaukee Co.	\$359,531	\$272,000
05/01/12	State Public Defender	Programmer Analyst 3	\$444,395	\$490,085
05/01/12	State Public Defender	Programmer Analyst 3	\$444,395	\$490,085

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
01/03/12	UW	Cable TV Infrastructure & Programming Services	\$790,075	\$754,455
01/09/12	UW	Course Guide	\$142,872	\$133,294
02/22/12	UW	Course Program	\$47,624	\$51,947
04/09/12	UW	Dry Cleaning & Storage for Marching Band	\$0	\$90,720
03/08/12	UW	Electrician Services Including Repair, Maintenance, Audiovisual & IT Related	\$6,024,720	\$4,217,620
04/18/12	UW	Forensic Accountant to Review Grant Related Revenues & Expenditures	\$0	\$50,234
12/19/11	UW	ICD-10 Assessment & Training for Rural Hospitals	\$115,700	\$395,600
12/15/11	UW	Instructional Design Project for Community Prevention Efforts	\$19,537	\$32,368
05/25/12	UW	ITC/Access Control Technologies (ACT) Debit Card Maintenance, Equipment & Supplies	\$188,338	\$90,862
04/17/12	UW	Janitorial Services for WI Veterinary Diagnostic Laboratory	\$664,438	\$357,088
11/29/11	UW	Janitorial Services for WISPIC & HERI Facilities	\$414,004	\$285,955
01/12/12	UW	Laundry Services for UW Madison Owned Linens Including Storage	\$952,923	\$351,425
06/04/12	UW	Moving Services for UW Madison	\$2,009,080	\$1,950,150
05/30/12	UW	Moving Services Requiring Rigging and Cranes	\$545,176	\$402,900
10/27/11	UW	Operations & Support Services Manager	\$126,403	\$116,928
06/18/12	UW	Operations and Support Services	\$65,208	\$43,680
06/18/12	UW	Operations and Support Services Manager	\$65,208	\$48,880
02/21/12	UW	Payment Card Industry (PCI) Gap Analysis Services	\$11,700	\$37,500
07/24/11	UW	PT Redesign	\$149,229	\$116,928
04/13/12	UW	Secure Web Application Devel Training	\$9,100	\$30,750
05/08/12	UW	Sexual Assault Crisis Services	\$820,939	
04/23/12	UW	Telephone Nurse Triage Services for UW Health Services	\$158,897	\$148,698
03/15/12	UW	Uniform, Linen & Towel Rental & Laundry Services	\$2,218,898	\$2,009,080
03/28/12	UW	Wiscareers.Net Redesign	\$79,234	\$72,800
05/07/12	UW	WSLH Upgrade of Epic Clinical Lab Info. System	\$796,996	\$796,996
07/26/11	UW Eau Claire	Coach Bus Service	\$1,048,424	\$702,080
03/30/12	UW Eau Claire	Laboratory Testing Service	\$0	\$0
03/30/12	UW Eau Claire	Piano Tuning & Repair Service	\$0	\$0
03/01/12	UW Extension	Network Upgrade 7 Maintenance	\$256,796	\$144,402
04/30/12	UW Green Bay	Marketing Services	\$364,935	\$184,471
03/08/12	UW La Crosse	Refinishing Gymnasium Floor (Strip, Sand, Repair, Paint & Seal)	\$44,599	\$40,216
03/12/12	UW La Crosse	Repairs to Coal Elevator in Heating Plant	\$36,281	\$35,216
11/21/11	UW Milwaukee	Accountant-Senior Management	\$56,730	\$104,960
01/27/12	UW Milwaukee	Consultant Services for Development & Implementation of Budget Model	\$149,613	\$150,000
01/27/12	UW Milwaukee	Consultant Services for Development of Comprehensive Strategic Plan	\$149,613	\$150,000
06/05/12	UW Milwaukee	Custodial Services for UWM Zilber School of Public Health	\$252,679	\$230,000
11/30/11	UW Milwaukee	Develop Budget Model & Strategic Plan	\$273,766	\$300,000
11/23/11	UW Milwaukee	Executive Search Services	\$311,527	\$360,000

Fiscal Year 12 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
01/18/12	UW Milwaukee	Federal Financial Aid Verification Processing Services	\$160,282	\$192,400
02/09/12	UW Milwaukee	Fire Alarm Equipment & System Inventory & Inspection Services for Campus Buildings	\$95,756	\$101,000
05/08/12	UW Milwaukee	IT Forensics & Data Recovery Service	\$128,463	\$327,237
10/04/11	UW Oshkosh	Snow Removal Services	\$1,163,662	\$312,172
11/29/11	UW Parkside	Interim Executive Placement Services for Position of Vice Chancellor	\$36,877	\$41,721
08/18/11	UW Parkside	IT Assistance for Document Imaging & Workflow Software	\$64,900	\$60,750
07/26/11	UW Parkside	Temporary IT Services Assistance for Enterprise Applications	\$64,900	\$60,750
04/05/12	UW Platteville	Marketing for Distance Learning Criminal Justice	\$5,805,583	\$2,934,095
03/12/12	UW Platteville	Shuttle Bus Service	\$1,659,991	\$613,346
04/13/12	UW Stout	2012 Window Washing Contract	\$378,194	\$195,646
06/19/12	UW System Administration	Advanced Post Secondary Infrastructure	\$43,259	\$58,480
05/23/12	WHS	Computer Support	\$717,525	\$624,699
05/23/12	WHS	Computer Support	\$717,525	\$624,699
08/01/11	WHS	Historic Preservation Education Module	\$58,736	\$42,156
05/24/12	WHS	WI Historic Preservation Database Developer	\$398,016	\$380,703
04/16/12	WTCSB	Website Redesign	\$152,063	\$133,153
08/15/11	WTCSB	WI P-20 Longitudinal Data System	\$1,860,589	\$1,511,756
08/15/11	WTCSB	WI P-20 Longitudinal Data System	\$1,860,589	\$1,511,756
08/15/11	WTCSB	WI P-20 Longitudinal Data System	\$1,860,589	\$1,511,756

Fiscal Year 12 Continued Appropriateness

Date	Agency	Service
01/01/12	DATCP	No-Call List
07/01/11	DATCP	Seed Analysis Service
01/01/12	DCF	MECA Investigative Services
10/26/11	DHS	ADRCs & MCOs Long Term Care Support Expansion
11/08/11	DHS	ADRCs & MCOs Long Term Care Support Expansion
11/03/11	DHS	ADRCs Long Term Care Expansion
11/02/11	DHS	Children's Waivers Claim Service Contract
07/01/11	DHS	Customer Technical Support Desktop Support 2
01/24/12	DHS	Customer Technical Support Desktop Support 2
07/01/11	DHS	Customer Technical Support Help Desk 2
07/24/11	DHS	Database Architect 2
08/24/11	DHS	Database Architect 3
01/24/12	DHS	Desktop Support 2
07/01/11	DHS	Divorce & ITOPs Systems
10/25/11	DHS	DLTC & DMHSAS Support
12/27/11	DHS	DLTC & DMHSAS Support
11/01/11	DHS	DMHSAS Mainframe Support
10/18/11	DHS	GIS Needs
12/06/11	DHS	ICD-10 & HIPAA 5010 System Conversion
10/12/11	DHS	IT System Testing & Quality Assurance
07/01/11	DHS	Preadmission Screening & Resident Review (PASARR) Level II Screens
01/24/12	DHS	Project Manager 2
02/01/12	DHS	Project Manager 2
04/24/12	DHS	Project Manager 2
12/27/11	DHS	Secure Storage Contract Manager
07/01/11	DHS	Sex Offender Treatment for Supervised Release at Sand Ridge
07/01/11	DHS	Software Deployment Software
07/01/11	DHS	Software Deployment Software
08/03/11	DHS	WEDSS
10/01/11	DHS	WI WIC Program, ROSIE Services Contract
07/01/11	DNR	Air Pollution Control Plan Development
07/01/11	DNR	Air Pollution Control Plan Development
10/01/11	DNR	Chronic Wasting Disease Management-Communication & Marketing Plan Services
01/01/12	DNR	County Transient Non-Community Drinking Water Program
07/01/11	DNR	Database Architect 3
07/01/11	DNR	Database Architect 3
07/01/11	DNR	Database Architect 3
07/01/11	DNR	Database Architect 3
07/01/11	DNR	Ecological Benefits of Lakeshore Restoration-Breeding Birds
04/01/12	DNR	Exclusive Use-Single Engine Air Tankers (S.E.A.T)
07/01/11	DNR	Field Inspection Technology Contract
07/01/11	DNR	FSC/SFI Managed Forest Audit
07/01/11	DNR	Graphic Art Services
07/01/11	DNR	Lowland Forest Habitat Type Classification System
01/01/12	DNR	Mercury Deposition Network (MDN)
01/01/12	DNR	National Trends Network (NTN)
07/01/11	DNR	Natural Heritage Inventory Project
05/11/12	DNR	One on One Assistance to OTM/NN Water Systems
07/01/11	DNR	Programmer Analyst 3
07/01/11	DNR	Project Manager 2
07/01/11	DNR	Refuse & Recycling Pick-Up NHAL-SF
07/01/11	DNR	Refuse Hideaway Landfill Routine Operation & Maintenance Contract
07/01/11	DNR	Rewrite Science Services Applications

Fiscal Year 12 Continued Appropriateness

Date	Agency	Service
07/01/11	DNR	Road Killed Deer Contracts
07/01/11	DNR	RR Database & GIS
07/01/11	DNR	SE Headquarter Building Management Contract
07/01/11	DNR	Systems Analyst 2
06/06/12	DNR	Systems Analyst 3
06/06/12	DNR	Systems Analyst 3
07/01/11	DNR	Systems Architect 1
07/01/11	DNR	Wetland Inventory Update Mapping Center
07/01/11	DNR	WisFIRS
07/15/11	DNR	WisFIRS
07/15/11	DNR	WisFIRS
08/06/11	DNR	WisFIRS
04/25/12	DOA	Broker of Record
07/01/11	DOA	DAIT Helpdesk Services
07/01/11	DOA	DAIT Network Analyst 3
07/01/11	DOA	DAIT Program Training, Implementation & Support
01/01/12	DOA	Technical Assistance for WI Fresh Start
07/01/11	DOA	DAIT Development of New Reporting Solutions
07/01/11	DOA	DAIT Helpdesk Services
07/01/11	DOA	Database Administrator 3
07/01/11	DOA	Database Administrator-3
07/01/11	DOA	Database Architect 3
07/01/11	DOA	Egrants Grants Management System Maintenance
07/01/11	DOA	Help Desk 2
07/01/11	DOA	Help Desk 2
07/01/11	DOA	Help Desk 2
07/01/11	DOA	Help Desk 2
07/01/11	DOA	Help Desk 2
07/01/11	DOA	Mainframe System Programmer Support/Database Architect 3
07/01/11	DOA	Network Technician 3
07/01/11	DOA	Programmer Analyst 1-Billing & Provisioning Support for Telecommunications Services
07/01/11	DOA	Programmer Analyst 2
07/01/11	DOA	Security Analyst 1
07/01/11	DOA	Security Analyst 3
04/16/12	DOA	Software Engineer 3
07/01/11	DOA	Systems Architect 1 DOA & Small Agency Applications
07/01/11	DOC	Business Analyst
07/01/11	DOC	Case Management Halfway House with AODA & Transitional Living in Madison
07/01/11	DOC	Case Management Halfway House with Dual Disorder Program Services in Milwaukee
07/01/11	DOC	Day Report Center-Milwaukee (Female Offenders)
07/01/11	DOC	Desktop Services
07/01/11	DOC	Desktop Services
07/01/11	DOC	Dialysis Water Room Services for Dodge & Fox Lake Correctional Institutions
03/01/12	DOC	Family Connections Program Milwaukee WI
07/01/11	DOC	Field/Desktop Support
07/01/11	DOC	Field/Desktop Support
07/01/11	DOC	Field/Desktop Support
07/01/11	DOC	Halfway House & Transitional Living Program with AODA in Madison Male-Foster
07/01/11	DOC	Halfway House Certified AODA-Madison
07/01/11	DOC	Halfway House in Kenosha Co.-Male
07/01/11	DOC	Halfway House with AODA in Milwaukee Co. Female-Wings
04/01/12	DOC	Halfway House with AODA in Milwaukee County Male Interventions

Fiscal Year 12 Continued Appropriateness

Date	Agency	Service
07/01/11	DOC	Help Desk Support
07/01/11	DOC	Help Desk Support
07/01/11	DOC	Help Desk Support
07/01/11	DOC	Help Desk Support
07/01/11	DOC	Network Technician
07/01/11	DOC	Network Technician 3
08/23/11	DOC	Pharmacist & Pharmacy Technician Services
02/01/12	DOC	Polygraph Examination Services
07/01/11	DOC	Programmer Analyst & Architect
07/01/11	DOC	Programmer Analyst 2
07/01/11	DOC	Programmer Analyst 3
07/01/11	DOC	Programmer Analyst 3
07/01/11	DOC	Programmer Analyst 3
07/01/11	DOC	Programmer Analyst 3
07/01/11	DOC	Programmer Analyst 3
07/01/11	DOC	Programmer Analyst 3
07/01/11	DOC	Programmer Analyst 3
07/01/11	DOC	Project Manager
07/01/11	DOC	Project Manager
07/01/11	DOC	Project Manager
07/01/11	DOC	Project Manager 1
07/01/11	DOC	Project Manager 1
07/01/11	DOC	Project Manager 2
07/01/11	DOC	Project Manager 2
07/01/11	DOC	Quality Assurance Analyst & Consultant
07/01/11	DOC	Quality Assurance Analyst & Consultant
07/01/11	DOC	Sex Offender Treatment-Antigo
07/01/11	DOC	Sex Offender Treatment-Baraboo
07/01/11	DOC	Sex Offender Treatment-Black River Falls
07/01/11	DOC	Sex Offender Treatment-Eau Claire, Chippewa Falls & Menomonie
03/01/12	DOC	Sex Offender Treatment-Janesville
07/01/11	DOC	Sex Offender Treatment-Milwaukee
07/01/11	DOC	Sex Offender Treatment-Wausau
07/01/11	DOC	Technician 2
07/01/11	DOC	Technician 2
07/01/11	DOC	Technician 2
01/01/12	DOC	Urine Retesting Services
11/01/11	DOC	Workforce Development & Employment Services for Male & Female Offenders in Beloit
07/01/11	DOJ	Law Enforcement Systems
09/01/11	DOR	Certified Public Accounting Services
02/01/12	DOR	Continuous Tracking Research Study
07/01/11	DOT	Communicating Work Zone Safety to the Public
10/31/11	DOT	Day Communique Software Consulting
08/17/11	DOT	Highway Structures Information System Maintenance
07/01/11	DOT	Infrastructure & Operational Support
07/01/11	DOT	Infrastructure & Operational Support
07/01/11	DOT	Infrastructure & Operational Support
07/01/11	DOT	Infrastructure & Operational Support
07/01/11	DOT	Infrastructure & Operational Support
07/01/11	DOT	Infrastructure & Operational Support
07/01/11	DOT	Infrastructure & Operational Support Services
07/01/11	DOT	Infrastructure & Operational Support Services
07/01/11	DOT	Infrastructure & Operational Support Services

Fiscal Year 12 Continued Appropriateness

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Fiscal Year 12 Continued Appropriateness

Date	Agency	Service
07/01/11	DPI	Cooperative Educational Service Agency #1-#12
07/01/11	DPI	Database Architect Services
07/01/11	DPI	Help Desk Services
07/01/11	DPI	Help Desk Services
07/01/11	DPI	Library Services
07/01/11	DPI	Library Services
07/01/11	DPI	Library Services
07/01/11	DPI	Library Services-WI BadgerLink Web Access
07/01/11	DPI	Library Services-WI BadgerLink Web Access
07/01/11	DPI	Library Services-WI BadgerLink Web Access
07/01/11	DPI	Library Services-WI BadgerLink Web Access
07/01/11	DPI	Library Services-WI BadgerLink Web Access
07/01/11	DPI	Mozzarella String Cheese Sticks
07/01/11	DPI	Online Computer Library Center (OCLC) Services
07/01/11	DPI	Pork Taco Filling
07/01/11	DPI	Programmer Analyst 2
07/01/11	DPI	Programmer Analyst 3
07/01/11	DPI	Programmer Analyst 3
07/01/11	DPI	Programmer Analyst Services
07/01/11	DPI	Project Manager 2
07/01/11	DPI	Quality Assurance Analyst
07/01/11	DPI	Systems Architect 1
07/01/11	DPI	Warehousing & Distribution of USDA Commodities
07/01/11	DPI	Warehousing & Distribution of USDA Commodities
07/01/11	DPI	WI Knowledge & Concepts Examinations Criterion-Reference Test
07/01/11	DPI	WKCE Criterion Reference Test
07/01/11	DSPS	ARRA Licensure Portability Grant Program
07/01/11	DSPS	ARRA Licensure Portability Grant Program
07/01/11	DVA	Administration of Veterans Assistance Center
01/24/12	DWD	Data Warehouse Support
07/06/11	ETF	Programmer Analyst 3
07/01/11	GAB	Database Administrator 3/SVRS Modernization Project
07/01/11	GAB	Project Manager 2/Team Lead for SVRS Modernization Project
07/01/11	GAB	System Architect-Lobbying System Redesign
12/05/11	HEAB	Covenant Programming
10/04/11	OCI	IPFCF System Enhancement
08/05/11	Tourism	Branding WI Tourism
01/01/12	Tourism	Marketing Return on Investment Research Program
07/01/11	Tourism	Minority Group Advertising & Public Relations/Multicultural Marketing
12/17/11	Tourism	Tourism Website Design, Development & Ongoing Maintenance
11/28/11	UW	Internet Portal Development & Maintenance
11/28/11	UW	Internet Portal Development & Maintenance
03/01/12	UW	PAM Migrations
09/01/11	UW	PeopleSoft Developers
09/01/11	UW	PeopleSoft Developers
07/01/11	UW Eau Claire	Laboratory Testing for Student Health Services
07/01/11	UW Eau Claire	Piano Tuning
10/11/11	UW Eau Claire	Project Evaluator Department of Education Title III Strengthening Inst. Grant
07/01/11	UW Eau Claire	Transit Service for Students, Faculty & Staff
07/01/11	UW Milwaukee	Coach Bus Service
07/01/11	UW Milwaukee	Interior Design Center
09/01/11	UW Milwaukee	School Bus Service
11/17/11	UW System Administration	Consult for Implementation of Oracle's Peoplesoft Enterprise HCM System

Fiscal Year 12 Continued Appropriateness

Date	Agency	Service
07/01/11	WHS	Help Desk 2 & Desktop Support 3 & Programmer 2
07/01/11	WTCSB	Help Desk 2
07/01/11	WTCSB	Programmer Analyst 2
07/01/11	WTCSB	Programmer Analyst 2
07/01/11	WTCSB	Programmer Analyst 3
07/01/11	WTCSB	Systems Analyst 3