



**WISCONSIN DEPARTMENT OF
ADMINISTRATION**

SCOTT WALKER
GOVERNOR

MIKE HUEBSCH
SECRETARY

Office of the Secretary
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December 22, 2014

Honorable Scott Walker
115 East State Capitol
Madison, WI 53707

Members, Joint Committee on Finance
Members, Joint Committee on Audit
State Capitol
Madison, WI 53708

Senate Chief Clerk Jeffrey Renk
B20 Southeast
State Capitol
Madison, WI 53708

Assembly Chief Clerk Patrick E. Fuller
17 West Main Street, Suite 401
Madison, WI 53703

Mr. Robert Lang, Legislative Fiscal Bureau
One East Main Street, Suite 301
Madison, WI 53703

Dear Governor Walker, Legislators, Chief Clerk Renk, Chief Clerk Fuller and Mr. Lang:

Attached please find the Department of Administration's (DOA) Contractual Services Purchasing Report for Fiscal Year 2014 (FY14) pursuant to §16.705(8), Wis. Stats. Overall, contracting increased three percent since Fiscal Year 2013.

The report also includes information on cost-benefit analyses produced by state agencies and campuses during FY14. Wisconsin Act 89 requires state agencies to conduct a cost-benefit analysis prior to any proposed contractual service procurement over \$50,000. A summary of the 250 cost-benefit analyses produced during FY14 is included in this report.

State government will continue to pursue ways to reduce costs, eliminate inefficiencies, and create sustainable sources of savings for state and local governments.

If you have any questions about this report, please contact Helen McCain, Administrator, DOA Division of Enterprise Operations, at 266-0779.

December 22, 2014
Page 2 of 2

Sincerely,

A handwritten signature in cursive script, appearing to read "C. P. Schoenherr".

Christopher P. Schoenherr
Deputy Secretary

Attachment

State of Wisconsin

Contractual Services Purchasing Report

July 1, 2013 through June 30, 2014

Department of Administration

Division of Enterprise Operations State Bureau of Procurement

101 East Wilson Street, Sixth Floor P.O. Box 7867 Madison, Wisconsin 53707-7867

**State of Wisconsin
Contractual Services Purchasing Report
July 1, 2013 through June 30, 2014**

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*Object Code descriptions are available on-line at the [DOA website](#)

Department of Administration, Division of Enterprise Operations

Introduction

Summary

- Overall contracting increased by 3.6% last year, from \$545.4 million in FY13 to \$564.9 million in FY14.
- State agency contracting increased by 7.6% last year, from \$418.9 million in FY13 to \$451 million in FY14.
- University of Wisconsin System, including UW Madison, contracting decreased by 9.9% last year, from \$126.4 million in FY13 to \$113.9 million in FY14.
- State agency contractual spending has increased by \$5.7 million from FY05 (\$426.7 million) to FY14 (\$451 million).
- State agencies and campuses produced 250 cost-benefit analyses in FY14.

Statutory Background

Contractual Service Procurements. §16.705(8), Wis. Stats., provides that DOA "shall, annually on or before October 15, submit to the governor, the joint committee on finance, the joint legislative audit committee and the chief clerk of each house of the legislature for distribution to the appropriate standing committees under s. 13.172 (3), a report concerning the number, value and nature of contractual service procurements authorized for each agency during the preceding fiscal year".

Cost-Benefit Analyses. §16.705(8), Wis. Stats., provides that "the report shall also include, with respect to contractual service procurements by agencies for the preceding fiscal year:

"(a) A summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department under sub. (2).

(b) Recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Division of Legal Services. Pursuant to section 16.004(15)(bm) the DOA Division of Legal Services assists in efforts to reduce the state's use of contracted employees. In order to meet this mission, the Division of Legal Services meets weekly with the State Bureau of Procurement to review and discuss all enterprise-wide contracts and DOA contracts, and provides regular consultation to State Bureau of Procurement on CBA issues. The Division of Legal Services also provides direct assistance to executive branch agencies on contract matters to help agencies negotiate, amend, consolidate or terminate contractual services to gain efficiencies and to lower state costs.

Data Sources

The contractual services expenditure data provided in this report for state agencies was extracted from WiSMART, the State's accounting system. Several agencies including the Departments of Workforce Development, Corrections, Health Services, Transportation and UW System use separate systems and some use different account codes. Each of these agencies reviewed their data for accuracy.

The report data excludes spending authorized outside of §16.75, Wis. Stats., such as interagency or municipal spend, conservation, fellowships and scholarships, services provided in conjunction with building or road construction projects, § 16.855 and Chapter 84 respectively, and Chapter 36 research or instructional services. This report includes the following 19 object code categories of expenditures for services:

2450:	Housekeeping & Janitorial Services	2754:	Legal Services-Collections
	Data Processing Services-Private		
2650:	Companies	2755:	Legal Services-Consulting
	Professional Services-Management		
2700:	Consultant	2756:	Legal Services-Other
2720:	Professional Services-Medical	2757:	Legal Services-Bond Counsel
2730:	Professional Services-Laboratory	2758:	Legal Services-Hearing Examiners
2740:	Professional Services-General	2760:	Legal Services-Special Counsel
2745:	Collection Agency Fees	2761:	Legal Settlement and Fees
			Professional Services-Central
2751:	Legal Services-Research	2795:	Payroll
2752:	Legal Services-Opinion	3300:	Miscellaneous Services
2753:	Legal Services-Litigation		

Fiscal Year 2014 Contractual Services

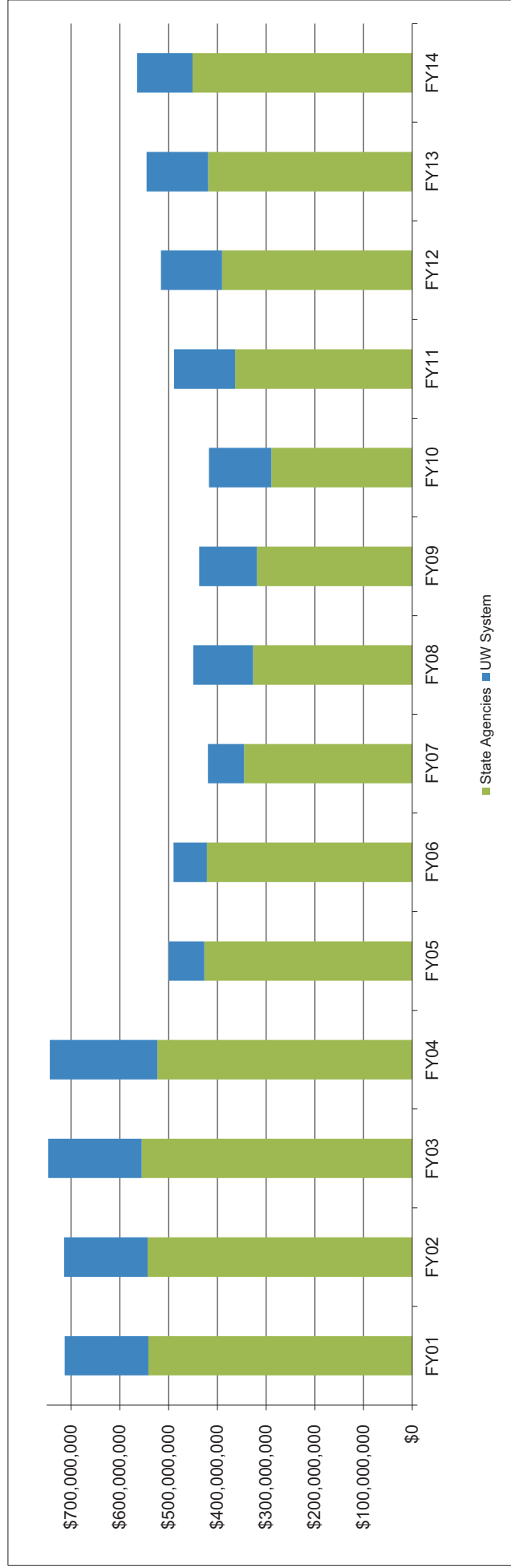
State of Wisconsin

By Agency and UW System

AGENCY	AMOUNT
ADMINISTRATION, DEPARTMENT OF	\$29,465,774
AGING, BOARD ON	\$31,576
AGRICULTURE, TRADE & CONSUMER PROTECTION, DEPARTMENT OF	\$2,781,189
ARTS BOARD	\$0
CHILD ABUSE & NEGLECT PREVENTION BOARD	\$24,034
CHILDREN AND FAMILIES, DEPARTMENT OF	\$28,236,289
CIRCUIT COURTS	\$223,167
CORRECTIONS, DEPARTMENT OF	\$41,986,743
COURT OF APPEALS	\$318,831
DISTRICT ATTORNEYS (DOA)	\$513,397
EDUCATIONAL COMMUNICATIONS BOARD	\$2,355,697
EMPLOYEE TRUST FUNDS, DEPARTMENT OF	\$7,446,594
EMPLOYMENT RELATIONS COMMISSION	\$119,191
EMPLOYMENT RELATIONS, OFFICE OF STATE	\$41,715
FINANCIAL INSTITUTIONS, DEPARTMENT OF	\$1,583,136
GOVERNMENT ACCOUNTABILITY BOARD	\$1,495,232
GOVERNOR, OFFICE OF THE	\$100,860
HEALTH SERVICES, DEPARTMENT OF	\$178,199,500
HIGHER EDUCATIONAL AIDS BOARD	\$65,490
HISTORICAL SOCIETY	\$1,063,243
INSURANCE, COMMISSIONER OF	\$3,339,283
INVESTMENT BOARD	\$271,238
JUDICIAL COMMISSION	\$6,089
JUDICIAL COUNCIL	\$1,826
JUSTICE, DEPARTMENT OF	\$3,326,294
LEGISLATURE	\$24,710
LIEUTENANT GOVERNOR, OFFICE OF THE	\$2,682
LOWER WI STATE RIVERWAY BOARD	\$1,527
MILITARY AFFAIRS, DEPARTMENT OF	\$3,665,196
NATURAL RESOURCES, DEPARTMENT OF	\$16,747,341
PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	\$11,183
PUBLIC DEFENDER BOARD	\$1,260,859
PUBLIC INSTRUCTION, DEPARTMENT OF	\$26,160,139
PUBLIC LANDS, BOARD OF COMMISSIONERS OF	\$44,441
PUBLIC SERVICE COMMISSION	\$713,386
REVENUE, DEPARTMENT OF	\$16,401,796
SAFETY AND PROFESSIONAL SERVICES, DEPARTMENT OF	\$2,434,396
SECRETARY OF STATE	\$6,969
STATE FAIR PARK BOARD	\$2,549,889
STATE TREASURER	\$11,594
SUPREME COURT	\$2,551,721
TOURISM, DEPARTMENT OF	\$1,446,834
TRANSPORTATION, DEPARTMENT OF	\$26,799,790
VETERANS AFFAIRS, DEPARTMENT OF	\$9,964,432
WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	\$615,034
WORKFORCE DEVELOPMENT, DEPARTMENT OF	\$36,621,547
STATE AGENCY TOTAL	\$451,031,852
UNIVERSITY OF WISCONSIN SYSTEM	\$51,388,792
UNIVERSITY OF WISCONSIN MADISON	\$62,526,032
STATE OF WISCONSIN TOTAL	\$564,946,676

Fiscal Year 2000-2014 Contractual Services

State of Wisconsin
By State Agency and UW System



Note: Beginning in FY05, gross WiSMART contractual services data was analyzed to exclude spending authorized outside of s.16.75, Wis. Stats. Excluded spending includes interagency or municipal spend, fellowships and scholarships, services provided in conjunction with building or road construction projects, and Chapter 36 research or instructional services.

Fiscal Year 2014 Contractual Services

State of Wisconsin

By Object Code for State Agencies and UW System

ObjectCode	Object Code Description	State Agencies	UW System	State Total
2450	Housekeeping & Janitorial Services	\$9,707,646	\$1,885,410	\$11,593,055
2650	Data Processing Services - Private Companies	\$97,848,265	\$1,850,609	\$99,698,874
2700	Professional Services - Management Consultant	\$43,529,566	\$5,438,593	\$48,968,159
2720	Professional Services - Medical	\$35,662,609	\$1,150,733	\$36,813,342
2730	Professional Services - Laboratory	\$1,130,143	\$0	\$1,130,143
2740	Professional Services - General	\$228,258,174	\$88,067,625	\$316,325,799
2745	Collection Agent Fees	\$56,647	\$1,044,300	\$1,100,946
2751	Legal Services - Research	\$4,266	\$0	\$4,266
2752	Legal Services - Opinion	\$0	\$0	\$0
2753	Legal Services - Litigation	\$6,713	\$0	\$6,713
2754	Legal Services - Collections	\$0	\$0	\$0
2755	Legal Services - Consulting	\$109,313	\$0	\$109,313
2756	Legal Services - Other	\$691,302	\$0	\$691,302
2757	Legal Services - Bond Counsel	\$0	\$0	\$0
2758	Legal Services - Hearing Examiners	\$0	\$0	\$0
2760	Legal - Special Counsel	\$0	\$0	\$0
2761	Legal - Settlement and Fees	\$202,444	\$0	\$202,444
3300	Miscellaneous Services	\$33,824,765	\$14,477,554	\$48,302,319
	Total	\$451,031,852	\$113,914,824	\$564,946,676

Fiscal Year 2014 Contractual Services

State of Wisconsin

By Agency and Object Code

ADMINISTRATION, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$3,418,830
	2650	DP SERVICE - PRIVATE COMPANIES	\$10,056,848
	2700	PROFESS SERV - MANAGE CONSULT	\$56,256
	2720	PROFESSIONAL SERVICES - MEDICAL	\$14,786
	2740	PROFESSIONAL SERVICES - GENERAL	\$10,477,242
	2761	LEGAL - STLMNT AND FEES BOX 13	\$48,300
	3300	MISCELLANEOUS SERVICES	\$5,393,510
	Total		\$29,465,774

AGING, BOARD ON	Object Code	Object Code Description	Amount
	2650	DP SERVICE - PRIVATE COMPANIES	\$8,822
	2740	PROFESSIONAL SERVICES - GENERAL	\$6,149
	3300	MISCELLANEOUS SERVICES	\$16,605
	Total		\$31,576

AGRICULTURE, TRADE & CONSUMER PROTECTION, DEPARTM	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$24,148
	2650	DP SERVICE - PRIVATE COMPANIES	\$234,727
	2720	PROFESSIONAL SERVICES - MEDICAL	\$1,324
	2730	PROFESSIONAL SERV - LABORATORY	\$408
	2740	PROFESSIONAL SERVICES - GENERAL	\$2,207,249
	3300	MISCELLANEOUS SERVICES	\$313,333
	Total		\$2,781,189

ARTS BOARD	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$0
	Total		\$0

CHILD ABUSE & NEGLECT PREVENTION BOARD	Object Code	Object Code Description	Amount
	2700	PROFESS SERV - MANAGE CONSULT	\$9,354
	2740	PROFESSIONAL SERVICES - GENERAL	\$6,303
	3300	MISCELLANEOUS SERVICES	\$8,376
	Total		\$24,034

CHILDREN AND FAMILIES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$139
	2650	DP SERVICE-PRIVATE COMPANIES	\$13,143,006
	2700	PROFESS SERV - MANAGE CONSULT	\$8,663,682
	2720	PROFESSIONAL SERVICES - MEDICAL	\$33,722
	2740	PROFESSIONAL SERVICES - GENERAL	\$5,713,857
	2745	COLLECTION AGENT FEES	\$45
	2755	LEGAL SERVICES - CONSULTING	\$145
	2756	LEGAL SERVICES - OTHER	\$941
	3300	MISCELLANEOUS SERVICES	\$680,752
	Total		\$28,236,289

CIRCUIT COURTS	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$91,126
	2756	LEGAL SERVICES - OTHER	\$91,046
	3300	MISCELLANEOUS SERVICES	\$40,996
	Total		\$223,167

Fiscal Year 2014 Contractual Services

State of Wisconsin

By Agency and Object Code

CORRECTIONS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$550,734
	2650	DP SERVICE - PRIVATE COMPANIES	\$6,051,407
	2700	PROFESS SERV - MANAGE CONSULT	\$130,752
	2720	PROFESSIONAL SERVICES - MEDICAL	\$24,553,473
	2730	PROFESSIONAL SERV - LABORATORY	\$886,118
	2740	PROFESSIONAL SERVICES - GENERAL	\$2,842,364
	2761	LEGAL - STLMNT AND FEES BOX 13	\$82,703
	3300	MISCELLANEOUS SERVICES	\$6,889,192
	Total		\$41,986,743
COURT OF APPEALS	Object Code	Object Code Description	Amount
	2650	DP SERVICE - PRIVATE COMPANIES	\$282,584
	2740	PROFESSIONAL SERVICES - GENERAL	\$3,955
	3300	MISCELLANEOUS SERVICES	\$32,292
	Total		\$318,831
DISTRICT ATTORNEYS (DOA)	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$513,347
	3300	MISCELLANEOUS SERVICES	\$50
	Total		\$513,397
EDUCATIONAL COMMUNICATIONS BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$80
	2650	DP SERVICE - PRIVATE COMPANIES	\$14,121
	2740	PROFESSIONAL SERVICES - GENERAL	\$52,427
	3300	MISCELLANEOUS SERVICES	\$2,289,069
	Total		\$2,355,697
EMPLOYEE TRUST FUNDS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$4,479,727
	2700	PROFESS SERV - MANAGE CONSULT	\$572,574
	2740	PROFESSIONAL SERVICES - GENERAL	\$2,172,442
	2756	LEGAL SERVICES - OTHER	\$145,039
	3300	MISCELLANEOUS SERVICES	\$76,812
	Total		\$7,446,594
EMPLOYMENT RELATIONS COMMISSION	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$265
	2740	PROFESSIONAL SERVICES - GENERAL	\$107,056
	3300	MISCELLANEOUS SERVICES	\$11,871
	Total		\$119,191
EMPLOYMENT RELATIONS, OFFICE OF STATE	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$14,064
	3300	MISCELLANEOUS SERVICES	\$27,651
	Total		\$41,715
FINANCIAL INSTITUTIONS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,341,487
	2740	PROFESSIONAL SERVICES - GENERAL	\$15,688
	3300	MISCELLANEOUS SERVICES	\$225,962
	Total		\$1,583,136

Fiscal Year 2014 Contractual Services

State of Wisconsin

By Agency and Object Code

GOVERNMENT ACCOUNTABILITY BOARD	Object Code	Object Code Description	Amount
	2650	DP SERVICE - PRIVATE COMPANIES	\$1,386,536
	2740	PROFESSIONAL SERVICES - GENERAL	\$32,386
	2756	LEGAL SERVICES - OTHER	\$74,523
	3300	MISCELLANEOUS SERVICES	\$1,787
	Total		\$1,495,232
GOVERNOR, OFFICE OF THE	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$3,809
	2650	DP SERVICE - PRIVATE COMPANIES	\$83,434
	2740	PROFESSIONAL SERVICES - GENERAL	\$423
	3300	MISCELLANEOUS SERVICES	\$13,194
	Total		\$100,860
HEALTH SERVICES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$213,446
	2650	DP SERVICE - PRIVATE COMPANIES	\$13,729,298
	2700	PROFESS SERV - MANAGE CONSULT	\$33,712,492
	2720	PROFESSIONAL SERVICES - MEDICAL	\$7,910,812
	2740	PROFESSIONAL SERVICES - GENERAL	\$116,050,750
	2745	COLLECTION AGENT FEES	\$800
	2761	LEGAL - STLMNT AND FEES BOX 13	\$23,651
	3300	MISCELLANEOUS SERVICES	\$6,558,251
	Total		\$178,199,500
HIGHER EDUCATIONAL AIDS BOARD	Object Code	Object Code Description	Amount
	2650	DP SERVICE - PRIVATE COMPANIES	\$64,670
	3300	MISCELLANEOUS SERVICES	\$820
	Total		\$65,490
HISTORICAL SOCIETY	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$78,519
	2740	PROFESSIONAL SERVICES - GENERAL	\$951,851
	3300	MISCELLANEOUS SERVICES	\$32,874
	Total		\$1,063,243
INSURANCE, COMMISSIONER OF	Object Code	Object Code Description	Amount
	2650	DP SERVICE - PRIVATE COMPANIES	\$1,130,107
	2740	PROFESSIONAL SERVICES - GENERAL	\$2,163,719
	2756	LEGAL SERVICES - OTHER	\$15,471
	3300	MISCELLANEOUS SERVICES	\$29,987
	Total		\$3,339,283
INVESTMENT BOARD	Object Code	Object Code Description	Amount
	2650	DP SERVICE - PRIVATE COMPANIES	\$112,450
	2740	PROFESSIONAL SERVICES - GENERAL	\$114,657
	3300	MISCELLANEOUS SERVICES	\$44,131
	Total		\$271,238
JUDICIAL COMMISSION	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES - GENERAL	\$5,982
	3300	MISCELLANEOUS SERVICES	\$107
	Total		\$6,089

Fiscal Year 2014 Contractual Services

State of Wisconsin

By Agency and Object Code

JUDICIAL COUNCIL	Object Code	Object Code Description	Amount
	3300	MISCELLANEOUS SERVICES	\$1,826
	Total		\$1,826
JUSTICE, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$27,008
	2650	DP SERVICE - PRIVATE COMPANIES	\$1,335,995
	2700	PROFESS SERV - MANAGE CONSULT	\$379,910
	2720	PROFESSIONAL SERVICES - MEDICAL	\$52,411
	2730	PROFESSIONAL SERV - LABORATORY	\$203,172
	2740	PROFESSIONAL SERVICES - GENERAL	\$314,344
	2751	LEGAL SERVICES - RESEARCH	\$80
	2755	LEGAL SERVICES - CONSULTING	\$5,686
	2756	LEGAL SERVICES - OTHER	\$12,237
	2761	LEGAL - STLMNT AND FEES BOX 13	\$638
	3300	MISCELLANEOUS SERVICES	\$994,815
	Total		\$3,326,294
LEGISLATURE	Object Code	Object Code Description	Amount
	2650	DP SERVICE - PRIVATE COMPANIES	\$1,800
	2700	PROFESS SERV - MANAGE CONSULT	\$3,367
	2740	PROFESSIONAL SERVICES - GENERAL	\$3,197
	3300	MISCELLANEOUS SERVICES	\$16,346
	Total		\$24,710
LIEUTENANT GOVERNOR, OFFICE OF THE	Object Code	Object Code Description	Amount
	3300	MISCELLANEOUS SERVICES	\$2,682
	Total		\$2,682
LOWER WI STATE RIVERWAY BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$330
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,197
	Total		\$1,527
MILITARY AFFAIRS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$2,031,012
	2650	DP SERVICE - PRIVATE COMPANIES	\$1,233
	2720	PROFESSIONAL SERVICES - MEDICAL	\$11,059
	2730	PROFESSIONAL SERV - LABORATORY	\$802
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,102,126
	2761	LEGAL - STLMNT AND FEES BOX 13	\$8,653
	3300	MISCELLANEOUS SERVICES	\$510,311
	Total		\$3,665,196
NATURAL RESOURCES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$1,042,670
	2650	DP SERVICE - PRIVATE COMPANIES	\$7,648,408
	2700	PROFESS SERV - MANAGE CONSULT	\$1,179
	2720	PROFESSIONAL SERVICES - MEDICAL	\$106,515
	2730	PROFESSIONAL SERV - LABORATORY	\$15,431
	2740	PROFESSIONAL SERVICES - GENERAL	\$6,224,160
	2745	COLLECTION AGENT FEES	\$66
	2761	LEGAL - STLMNT AND FEES BOX 13	\$9,500
	3300	MISCELLANEOUS SERVICES	\$1,699,413
	Total		\$16,747,341

Fiscal Year 2014 Contractual Services

State of Wisconsin

By Agency and Object Code

PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	Object Code	Object Code Description	Amount
	3300	MISCELLANEOUS SERVICES	\$11,183
	Total		\$11,183
PUBLIC DEFENDER BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$34,528
	2650	DP SERVICE - PRIVATE COMPANIES	\$135,422
	2720	PROFESSIONAL SERVICES - MEDICAL	\$476,567
	2740	PROFESSIONAL SERVICES - GENERAL	\$210,372
	2745	COLLECTION AGENT FEES	\$16,160
	3300	MISCELLANEOUS SERVICES	\$387,810
	Total		\$1,260,859
PUBLIC INSTRUCTION, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$17,747
	2650	DP SERVICE - PRIVATE COMPANIES	\$2,310,315
	2720	PROFESSIONAL SERVICES - MEDICAL	\$265,852
	2740	PROFESSIONAL SERVICES - GENERAL	\$22,227,873
	3300	MISCELLANEOUS SERVICES	\$1,338,353
	Total		\$26,160,139
PUBLIC LANDS, BOARD OF COMMISSIONERS OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$2,839
	2740	PROFESSIONAL SERVICES-GENERAL	\$37,439
	3300	MISCELLANEOUS SERVICES	\$4,164
	Total		\$44,441
PUBLIC SERVICE COMMISSION	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$38,643
	2740	PROFESSIONAL SERVICES - GENERAL	\$671,867
	3300	MISCELLANEOUS SERVICES	\$2,875
	Total		\$713,386
REVENUE, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$417
	2650	DP SERVICE - PRIVATE COMPANIES	\$13,621,822
	2740	PROFESSIONAL SERVICES - GENERAL	\$2,328,310
	2745	COLLECTION AGENT FEES	\$39,577
	2756	LEGAL SERVICES - OTHER	\$239
	3300	MISCELLANEOUS SERVICES	\$411,430
	Total		\$16,401,796
SAFETY AND PROFESSIONAL SERVICES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$265
	2650	DP SERVICE - PRIVATE COMPANIES	\$258,351
	2740	PROFESSIONAL SERVICES - GENERAL	\$208,147
	3300	MISCELLANEOUS SERVICES	\$1,967,633
	Total		\$2,434,396
SECRETARY OF STATE	Object Code	Object Code Description	Amount
	2650	DP SERVICE - PRIVATE COMPANIES	\$1,711
	3300	MISCELLANEOUS SERVICES	\$5,259
	Total		\$6,969

Fiscal Year 2014 Contractual Services

State of Wisconsin

By Agency and Object Code

STATE FAIR PARK BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$373,259
	2650	DP SERVICE - PRIVATE COMPANIES	\$1,500
	2740	PROFESSIONAL SERVICES - GENERAL	\$2,156,926
	2761	LEGAL - STLMNT AND FEES BOX 13	\$5,000
	3300	MISCELLANEOUS SERVICES	\$13,203
	Total		\$2,549,889
STATE TREASURER	Object Code	Object Code Description	Amount
	3300	MISCELLANEOUS SERVICES	\$11,594
	Total		\$11,594
SUPREME COURT	Object Code	Object Code Description	Amount
	2650	DP SERVICE - PRIVATE COMPANIES	\$1,551,279
	2740	PROFESSIONAL SERVICES - GENERAL	\$480,474
	2756	LEGAL SERVICES - OTHER	\$183,712
	3300	MISCELLANEOUS SERVICES	\$336,256
	Total		\$2,551,721
TOURISM, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$15,759
	2650	DP SERVICE - PRIVATE COMPANIES	\$100
	2720	PROFESSIONAL SERVICES - MEDICAL	\$259
	2740	PROFESSIONAL SERVICES - GENERAL	\$1,412,988
	2756	LEGAL SERVICES - OTHER	\$295
	3300	MISCELLANEOUS SERVICES	\$17,433
	Total		\$1,446,834
TRANSPORTATION, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$1,001,210
	2650	DP SERVICE - PRIVATE COMPANIES	\$10,666,169
	2720	PROFESSIONAL SERVICES - MEDICAL	\$141,700
	2740	PROFESSIONAL SERVICES - GENERAL	\$13,409,060
	3300	MISCELLANEOUS SERVICES	\$1,581,652
	Total		\$26,799,790
VETERANS AFFAIRS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$285,171
	2650	DP SERVICE - PRIVATE COMPANIES	\$4,000
	2720	PROFESSIONAL SERVICES - MEDICAL	\$1,941,388
	2730	PROFESSIONAL SERV - LABORATORY	\$24,211
	2740	PROFESSIONAL SERVICES - GENERAL	\$7,205,180
	2756	LEGAL SERVICES - OTHER	\$15,420
	2761	LEGAL - STLMNT AND FEES BOX 13	\$24,000
	3300	MISCELLANEOUS SERVICES	\$465,063
	Total		\$9,964,432
WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$548,393
	3300	MISCELLANEOUS SERVICES	\$66,641
	Total		\$615,034

Fiscal Year 2014 Contractual Services

State of Wisconsin

By Agency and Object Code

WORKFORCE DEVELOPMENT, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$585,727
	2650	DP SERVICE - PRIVATE COMPANIES	\$8,152,029
	2720	PROFESSIONAL SERVICES - MEDICAL	\$152,743
	2740	PROFESSIONAL SERVICES - GENERAL	\$26,173,085
	2751	LEGAL SERVICES - RESEARCH	\$4,186
	2753	LEGAL SERVICES - LITIGATION	\$6,713
	2755	LEGAL SERVICES - CONSULTING	\$103,482
	2756	LEGAL SERVICES - OTHER	\$152,381
	3300	MISCELLANEOUS SERVICES	\$1,291,201
	Total		\$36,621,547
UNIVERSITY OF WISCONSIN SYSTEM	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$1,885,410
	2650	DP SERVICE - PRIVATE COMPANIES	\$1,850,609
	2700	PROFESS SERV - MANAGE CONSULT	\$5,438,593
	2720	PROFESSIONAL SERVICES - MEDICAL	\$1,150,733
	2740	PROFESSIONAL SERVICES - GENERAL	\$88,067,625
	2745	COLLECTION AGENT FEES	\$1,044,300
	3300	MISCELLANEOUS SERVICES	\$14,477,554
	Total		\$113,914,824

Summary of Fiscal Year 2014 Cost-Benefit Analyses and Recommendations

Background

§16.705(2)(a), Wis. Stats., contains a requirement for agencies, except the University of Wisconsin System, to conduct a uniform cost-benefit analysis of each proposed contractual service procurement involving an estimated expenditure of more than \$50,000 in accordance with the standards prescribed in the rules. To that end, DOA published administrative rules—Wis. Adm. Code Chapter Adm. 10.035, 10.037, 10.038—that specify the manner and form of cost-benefit analyses (CBA) that must be conducted by agencies prior to entering into service contracts greater than \$50,000.

In addition to requiring the completion of CBAs, statutes require DOA to report certain information as part of its annual contractual services report to the Legislature. Specifically:

- §16.705 (8) (a), Wis. Stats., requires that DOA submit a "summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department."
- §16.705 (8) (b), Wis. Stats., requires that DOA provide "recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Act 89 CBAs are used by agencies to compare the estimated costs of contracting with the estimated costs of using state employees to perform a specific task. Agencies complete CBAs prior to contracting for services. In some cases, agencies have used CBA results to determine it is not appropriate to contract out.

As such, the reader is cautioned that the production of a CBA does not mean a contract was eventually issued for the contemplated service.

Summary and Analysis of FY14 Cost-Benefit Analyses

Agencies and campuses completed 250 CBAs and 406 continued appropriateness analyses (CA) during FY14. The Department of Administration (38), Department of Health Services (38), Department of Transportation (36), and Department of Corrections (26) produced the highest volumes of CBAs. A complete listing of FY14 CBAs including agency, estimated total state cost and estimated total contractor cost appears on page 13. A listing of CAs by agency appears on page 22. Readers should contact the agency responsible for the CBA or CA for more information.

By statute, CBAs include narrative descriptions of quality, technical expertise, and timeliness considerations. CBAs also provide the total estimated costs of service delivery through both state employees and contractors. Estimated state employee costs include estimated wage and salary, fringe benefits, administrative overhead and other operating costs. Estimated contracting costs include estimated contract price, contract development and monitoring and one-time conversion costs.

Wisconsin's 2013-2015 Biennial Budget included a provision that agencies do not need to complete a cost-benefit for the following contractual services:

- Services that federal or state law requires to be performed by contract.
- Services that must be provided per a contract, license or warranty, by the original equipment manufacturer or publisher.
- Services that cannot be performed by state employees because the state lacks the required infrastructure.
- Web-based software application services that are delivered and managed remotely.

The State Bureau of Procurement will continue to assist agencies in communicating the exceptions.

The following table provides dollar ranges of the listed amounts of state employee and contracting costs for all FY14 CBAs:

FY14 Cost-Benefit Analyses, by dollar range

	Estimated State Employee Costs	Estimated Contractor Costs
\$0 or n/a	2	0
\$1 - \$24,999	2	1
\$25,000 - \$49,999	4	6
\$50,000 - \$74,999	3	6
\$75,000 - \$99,999	2	1
\$100,000 - \$199,999	18	17
\$200,000 - \$299,999	21	22
\$300,000 - \$399,999	61	39
\$400,000 - \$499,999	64	58
\$500,000 - \$599,999	7	33
\$600,000 - \$699,999	8	10
\$700,000 - \$799,999	6	7
\$800,000 - \$899,999	13	10
\$900,000 - \$999,999	2	4
\$1,000,000 - \$1,999,999	21	20
\$2,000,000 - \$2,999,999	3	4
\$3,000,000 +	<u>13</u>	<u>12</u>
Total	250	250

An estimated 75% of all CBAs were related to services for information technology efforts. Other common services sought among agencies included health, environmental and social services. In most cases, however, services related to the particular mission of an agency or campus.

Recommendations

- 1 Information Technology Services Provider Contract.** Agencies should continue to examine the availability of state employees before contracting for information technology services providers. The State Bureau of Procurement will continue to examine the appropriateness and breadth of services available on information technology services provider contracts.
- 2 Inter-Agency Solicitations.** FY14 CBA data indicates that agencies tend to contract for services that advance their individual missions. However, agencies are encouraged to examine the data to determine whether other agencies are contracting for similar services. Significant cost savings may be available by combining volume. The State Bureau of Procurement is available to advise on or in some cases lead solicitations that cross multiple agencies.
- 3 Intra-Agency Solicitations.** Large agencies should determine whether similar service solicitations will be issued by different programs within the agency. In those cases, effort should be undertaken to issue a single solicitation to combine volume and generate optimum cost savings.

Fiscal Year 2014 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
06/13/14	DATCP	Business Analyst	\$1,178,344	\$157,523
04/30/14	DATCP	MS CRM/.NET Developer	\$878,474	\$1,075,602
12/19/13	DATCP	Program Manager	\$434,497	\$546,483
12/04/13	DATCP	Project Manager/Business Analyst	\$402,317	\$452,883
12/04/13	DATCP	Project Manager/Business Analyst	\$404,483	\$440,403
02/18/14	DATCP	Project Manager/Business Analyst	\$404,483	\$546,483
02/18/14	DATCP	Project Manager/Business Analyst	\$404,483	\$546,483
09/17/13	DATCP	SharePoint Administrator/Developer	\$359,183	\$951,408
09/10/13	DATCP	SharePoint Administrator/Developer	\$412,266	\$484,083
03/05/14	DATCP	WI Local Food Collective Economic Impact	\$73,408	\$68,720
08/27/13	DCF	Application Architect 1	\$427,091	\$588,000
08/27/13	DCF	Application Architect 1	\$427,091	\$588,000
09/12/13	DCF	Application Architect 1	\$473,902	\$588,000
08/27/13	DCF	Application Architect 1	\$427,091	\$588,000
02/14/14	DCF	Benefit Recovery (BRITS) Data Warehouse	\$424,526	\$617,400
09/26/13	DCF	Certified Microsoft.NET Web Developer III (2 Positions)	\$863,358	\$1,093,680
06/01/14	DCF	Child Care Subsidy Program Integrity	\$2,561,553	\$1,946,880
08/28/13	DCF	Desktop Support 3	\$685,797	\$552,720
12/10/13	DCF	DMS BITS TSS Enhanced Services Unit	\$431,410	\$376,320
04/17/14	DCF	DMS BITS TSS Enhanced Services Unit	\$853,345	\$852,600
11/18/13	DCF	eWISACWIS Project	\$350,872	\$352,800
11/08/13	DCF	Help Desk 2	\$450,098	\$411,600
06/09/14	DCF	KIDS Project-Database Architect 3	\$431,629	\$499,800
02/25/14	DCF	KIDS Project-Programmer Analyst 3 (2 Positions)	\$863,358	\$799,680
12/04/13	DCF	KIDS Project-Programmer Analyst 3/Project Manager 2	\$863,358	\$899,640
06/20/14	DCF	Language Translation/Interpretation Services	\$9,767,080	\$9,346,439
05/22/14	DCF	Project Manager 2	\$470,763	\$509,863
08/02/13	DCF	Race to the Top Early Childhood Longitudinal Data System	\$849,052	\$870,240
01/07/14	DCF	Race to the Top Early Childhood Longitudinal Data System	\$854,712	\$799,680
01/16/14	DCF	Security Services	\$1,586,503	\$384,591
08/19/13	DCF	System Architect	\$470,763	\$435,120
08/19/13	DCF	System Architect	\$470,763	\$435,120
10/21/13	DCF	Technician 1	\$283,195	\$205,800
01/13/14	DCF	W-2, WI Child Support & WI Shares Program Training	\$3,507,904	\$3,172,956
03/03/14	DCF	WISDOM Data Warehouse-Child Care	\$424,526	\$399,840
03/03/14	DFI	Application Development-Web Services	\$356,549	\$450,000
09/30/13	DFI	Application Development-Web Services	\$713,098	\$732,000
11/08/13	DFI	Application Development-Web Services	\$713,098	\$840,000
08/13/13	DFI	Application Development-Web Services	\$1,006,881	\$972,000

Fiscal Year 2014 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
07/09/13	DPI	IT Support Services	\$335,627	\$290,460
03/03/14	DHS	Business Analyst-Electronic Health Records	\$373,973	\$409,632
12/02/13	DHS	Business Analyst-IRIS IT System	\$403,402	\$366,078
03/05/14	DHS	Business Analyst-WI Provider Management Project	\$373,973	\$425,952
06/11/14	DHS	Cost Reporting & Cost Settlement Services	\$5,057,902	\$12,066,874
03/14/14	DHS	Data Architect 3	\$321,293	\$392,800
03/14/14	DHS	Database Administrator 2	\$371,222	\$405,600
03/14/14	DHS	Database Architect 3	\$420,066	\$486,720
03/03/14	DHS	Desktop Support 2	\$271,609	\$218,400
02/20/14	DHS	Geospatial Solutions Developer Senior	\$420,067	\$499,200
11/12/13	DHS	IT Network/Communications Project Manager	\$280,480	\$354,960
12/04/13	DHS	Katie Beckett Special Medicaid Eligibility & Consolidated Intake	\$7,952,837	\$5,889,138
07/13/13	DHS	Non-IT Temporary Help Services-Prog Asst II/Operations Prog Assoc	\$33,824	\$30,576
02/20/14	DHS	Programmer Analyst 3	\$390,805	\$393,120
03/14/14	DHS	Project Manager 2	\$420,053	\$517,920
03/14/14	DHS	Project Manager 2	\$439,606	\$530,400
03/14/14	DHS	Project Manager-BLTS Project Management Support	\$269,227	\$354,960
03/10/14	DHS	Project Manager-HER Project & Other Priority Projects	\$403,840	\$532,440
03/12/14	DHS	Project Manager-IRIS IT & Business Improvement Projects	\$403,840	\$532,440
03/07/14	DHS	Project Manager-IT & Other Priority Projects	\$403,840	\$532,440
12/06/13	DHS	Project Manager-MITA/MMIS Project	\$269,227	\$341,360
02/25/14	DHS	Race to the Top-Customer Hub	\$1,481,647	\$1,422,720
09/25/13	DHS	Race to the Top-LDS Project	\$387,085	\$305,510
07/10/13	DHS	School Scheduling Software System	\$14,835	\$29,800
05/27/14	DHS	Senior HER Project Manager	\$256,233	\$425,326
10/08/13	DHS	Senior HER Project Manager	\$489,966	\$850,651
01/09/14	DHS	SPHERE Enhancement & Maintenance Support	\$429,554	\$399,443
02/03/14	DHS	SPHERE Home Visiting Enhancement & Maintenance Support	\$429,554	\$413,766
03/26/14	DHS	State Vital Records Information System (SVRIS) Project	\$156,450	\$122,720
03/27/14	DHS	Systems Architect 1	\$352,699	\$360,180
03/24/14	DHS	Systems Architect 1	\$416,268	\$394,080
03/24/14	DHS	Systems Architect 1	\$416,268	\$400,320
03/24/14	DHS	Systems Architect 1	\$416,268	\$412,800
03/24/14	DHS	Systems Architect 1	\$416,268	\$412,800
03/24/14	DHS	Systems Architect 1	\$416,268	\$431,520
03/24/14	DHS	Systems Architect 1	\$416,268	\$444,000
03/24/14	DHS	Systems Architect 1	\$416,268	\$444,000
03/24/14	DHS	Systems Architect 1	\$416,268	\$456,480

Fiscal Year 2014 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
06/01/14	DHS	Tobacco Prevention & Control Program Media & Counter Marketing Support	\$3,939,003	\$1,713,240
04/03/14	DMA	Catering Services	\$311,327	\$300,000
07/22/13	DNR	2013 NHAL Herbicide/Mechanical Site Prep	\$408,940	\$25,925
04/12/14	DNR	Aquatic Herbicide Technical Assistance	\$101,567	\$56,731
05/12/14	DNR	AWaRe Division E-Documents/E-Submittal/Master Data Layer	\$561,387	\$390,723
05/13/14	DNR	Development Projects System	\$0	\$150,000
05/21/14	DNR	eLT Server Side Rewrite & Hydro Development	\$196,267	\$188,508
02/19/14	DNR	Fish Tumor Analysis for the Milwaukee River Area of Concern-Root River	\$572,880	\$59,036
04/25/14	DNR	GIS Server Infrastructure Services	\$626,951	\$566,190
07/31/13	DNR	Hicap Inclusion into Water Use System	\$125,892	\$74,000
05/28/14	DNR	Land Management System	\$481,789	\$384,976
04/11/14	DNR	Measuring the Ecological Benefits of Lakeshore Restoration	\$393,050	\$223,237
03/04/14	DNR	Natural Heritage Inventory	\$4,424,117	\$4,001,298
10/18/13	DNR	Pheasants Forever-Farm Bill Biologists/Wildlife Management	\$1,641,046	\$303,000
01/29/14	DNR	Plum & Kankapot Creek Watersheds 9 Key Element Plan	\$113,624	\$53,775
09/26/13	DNR	PRESTO-Pollutant Load Estimation Tool	\$44,239	\$35,280
10/07/13	DNR	Revising the LANDFIRE Vegetation Classification System for the Great Lakes	\$65,656	\$76,016
05/01/14	DNR	Support for WI Land & Water Conservation Association Standards	\$155,786	\$112,500
05/13/14	DNR	Tracker System Development & Maintenance	\$458,968	\$581,392
06/27/14	DNR	Water Division GIS	\$666,942	\$693,557
05/15/14	DNR	WisFIRS Private Lands Management & Electric Cutting Notices	\$812,428	\$1,115,264
12/12/13	DOA	Bronze/Brass Metal Maintenance-One West Wilson	\$63,483	\$113,292
06/10/14	DOA	Business Intelligence Architect 3	\$264,136	\$451,136
06/10/14	DOA	Capital Projects Accounting Application Support/Software Engineer 3	\$195,355	\$229,152
01/14/14	DOA	Certified Project Manager 3	\$127,736	\$217,248
05/27/14	DOA	ChangeMan Administrator Lead-Project Manager 2	\$393,210	\$556,310
06/02/14	DOA	DAIT Program Application Architect 3	\$398,710	\$557,904
05/05/14	DOA	DAIT Program Business Analyst/Consultant 3	\$398,710	\$433,104
04/28/14	DOA	DAIT Program Project Manager 1	\$398,710	\$464,304
06/03/14	DOA	Desktop Support 2 (5 Positions)	\$1,821,552	\$1,199,520
06/03/14	DOA	Desktop Support 3 (2 Positions)	\$773,420	\$629,568
06/04/14	DOA	DOA Help Desk 2	\$316,448	\$239,904
06/09/14	DOA	DSPS IT Modernization/ITSS- CRM Integration Specialist	\$386,710	\$470,784
06/10/14	DOA	Enterprise Service Desk Agent/Help Desk 1 (8 Positions) Help Desk 2 (6 Positions) Help Desk 3	\$4,221,392	\$3,311,520
06/10/14	DOA	Environmental Improvement Fund (EIF) Application Support/Software Engineer 3	\$195,355	\$229,152
01/07/14	DOA	Help Desk 1 (4 Positions)	\$1,457,242	\$789,122
06/10/14	DOA	Help Desk 2	\$364,310	\$239,904
05/23/14	DOA	Host on Demand-Lead/ITSS Systems Engineering Lead	\$391,910	\$481,430
02/06/14	DOA	Lawn Mowing & Grounds Maintenance Services	\$1,791,918	\$1,080,361

Fiscal Year 2014 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
05/15/14	DOA	Mainframe Operations-Network Technician 2 (2 Positions)	\$765,311	\$667,008
07/16/13	DOA	Mainframe System Programmer Support/Database Architect 3	\$280,833	\$368,044
08/27/13	DOA	Operating Systems/Hardware Support Section-Distributed Support Systems Engineer (5 Positions)	\$1,542,140	\$1,688,196
05/20/14	DOA	Operating Systems/Hardware Support Section-Systems Engineer	\$364,310	\$425,668
11/11/13	DOA	Quality Assurance Inspections	\$1,686,391	\$1,233,857
12/09/13	DOA	RFP for Broker of Record	\$0	\$2,218,020
01/08/14	DOA	Security Analyst 3	\$386,710	\$525,988
11/06/13	DOA	Security Program Manager/Certified Project Manager 3	\$127,736	\$217,248
11/06/13	DOA	Security Program-Project Manager 2 (2 Positions)	\$766,417	\$1,103,808
05/21/14	DOA	Software Engineer 3	\$364,310	\$463,108
01/22/14	DOA	Staffing for Transition (21 Positions)	\$5,049,126	\$7,335,310
03/04/14	DOA	Staffing for Transition Program-Certified Project Manager 3 (2 Positions)	\$519,271	\$875,146
01/07/14	DOA	State of WI Private Cloud-MS Lync Implementation Project-Systems Administrator 2	\$127,736	\$155,554
05/21/14	DOA	State of WI Private Cloud-SharePoint Systems Administrator II	\$364,310	\$489,504
07/17/13	DOA	Systems Administrator 2	\$404,759	\$467,837
01/06/14	DOA	Systems Administrator 2 (2 Positions)	\$513,271	\$613,875
06/09/14	DOA	Systems Architect	\$1,948,549	\$2,416,320
01/13/14	DOA	Technical Writer 2	\$386,710	\$338,925
12/13/13	DOA	Web Developer/Programmer Analyst 3	\$386,710	\$445,824
05/19/14	DOA	WebSphere Systems Engineer (2 Positions)	\$728,621	\$841,728
12/19/13	DOC	AODA Relapse Prevention	\$493,834	\$282,400
10/07/13	DOC	BTM Server/Infrastructure	\$289,794	\$335,610
12/19/13	DOC	Business Analyst/Consultant-WICS	\$336,043	\$329,465
01/15/14	DOC	Certified Alcohol & Other Drug Abuse (AODA) Group Services	\$866,371	\$491,300
02/26/14	DOC	Cognitive Behavioral Therapy Program Services-Beloit	\$97,457	\$322,400
03/03/14	DOC	Cognitive Behavioral Therapy-Region 4	\$1,327,487	\$565,200
04/11/14	DOC	Cognitive Behavioral Therapy-Region 5	\$438,557	\$242,400
03/03/14	DOC	Cognitive Behavioral Therapy-Region 8	\$219,279	\$272,400
03/03/14	DOC	Cognitive Behavioral Therapy-Region 8	\$283,643	\$302,400
12/20/13	DOC	Community Partnership Outreach Program Milwaukee & Green Bay	\$2,123,378	\$682,400
10/30/13	DOC	Data Integration Services Team	\$394,218	\$436,350
03/12/14	DOC	Domestic Violence-Beloit & Janesville	\$438,840	\$350,400
04/08/14	DOC	Domestic Violence-Region 2	\$826,994	\$134,400
04/07/14	DOC	Employment Support Services for Male Inmates at Correctional Facilities (various)	\$5,154,611	\$4,002,400
04/07/14	DOC	Employment Support Services-WI Women's Correctional System	\$539,238	\$272,400
05/22/14	DOC	Infrastructure Project Manager 1	\$401,005	\$355,925
04/04/14	DOC	Java Developer	\$393,911	\$427,130
10/10/13	DOC	PIVS/PowerBuilder Software	\$335,448	\$351,240
04/17/14	DOC	Programmer Analyst 3	\$332,599	\$392,660
04/17/14	DOC	Quality Assurance (3 Positions)	\$637,899	\$722,000

Fiscal Year 2014 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
05/02/14	DOC	Security Team	\$344,274	\$254,720
12/12/13	DOC	SOA Development	\$380,909	\$667,656
10/22/13	DOC	SOT Services Green Bay, Appleton, Oshkosh	\$824,014	\$648,400
10/16/13	DOC	SOT Services Janesville, Beloit	\$355,683	\$322,400
05/22/14	DOC	Surveillance & Access Control Technician	\$295,089	\$265,250
10/23/13	DOC	WICS	\$332,480	\$303,620
06/10/14	DOJ	Applications Development	\$268,866	\$292,396
08/01/13	DOJ	eCitations/OJA Applications	\$383,336	\$535,080
05/02/14	DOJ	Service Desk Support	\$269,956	\$168,480
06/30/14	DOR	CPA Services	\$985,435	\$913,474
11/15/13	DOR	Scanning Software Implementation	\$196,932	\$143,164
09/11/13	DOR	Supplemental Business Analysts Resources for IPAS Business Process	\$25,762	\$30,045
08/21/13	DOR	Systems Administrator for Short Term Work	\$36,171	\$35,067
11/01/13	DOT	ADS M&C BI&WC-Project Manager 2	\$431,561	\$465,800
01/23/14	DOT	ADS M&C DBM-FMIS Modernization Project Manager 2	\$378,445	\$397,800
08/20/13	DOT	Consolidating 4 Project Contracts Into 1	\$402,843	\$373,728
05/08/14	DOT	Data Warehouse Analyst 2	\$472,604	\$474,000
12/17/13	DOT	Data Warehouse General Projects-Business Intelligence Technical Architect 2	\$358,752	\$445,900
12/17/13	DOT	Data Warehouse General Projects-Business Intelligence Technical Lead 2	\$393,837	\$514,500
04/24/14	DOT	DBM STAR Java Developer	\$588,608	\$590,520
04/08/14	DOT	DBM/BITS/MDU/Technical Specialist-CARS	\$127,928	\$74,880
02/17/14	DOT	DBM-STAR Applications Programmer Analyst 3	\$655,278	\$609,280
11/19/13	DOT	DMV Funded Initiatives	\$236,545	\$253,821
06/04/14	DOT	DMV Funded Initiatives	\$1,088,528	\$1,386,000
01/16/14	DOT	DMV Funded Initiatives	\$2,031,509	\$2,190,000
06/13/14	DOT	DMV General Projects	\$470,793	\$510,000
06/20/14	DOT	DMV Programmer Analyst 3	\$353,034	\$408,000
05/23/14	DOT	DTSD-Data Warehouse Projects-Data Warehouse Analyst 2	\$426,149	\$474,000
02/21/14	DOT	Electrical Field Maintenance & Installation	\$1,281,267	\$1,331,200
01/23/14	DOT	Freeway Service Team (FST) for Construction/Work Zones	\$5,908,070	\$8,659,969
08/05/13	DOT	GIS Development	\$401,194	\$402,192
07/15/13	DOT	IT Enterprise Architect	\$349,022	\$568,000
07/18/13	DOT	IT Infrastructure Consolidation	\$297,683	\$458,000
09/06/13	DOT	IT Service Management/ITIL	\$330,353	\$514,400
05/15/14	DOT	ITSS-Telecommunications Technician/Analyst 2	\$1,130,848	\$1,082,880
06/16/14	DOT	Java Developer to Support DTSD Applications	\$426,149	\$411,600
01/06/14	DOT	JAVA Developer-FMIS Regulatory Change Project	\$346,476	\$332,280
08/07/13	DOT	JAVA Developer-WisPave Update Project	\$408,940	\$407,632
05/20/14	DOT	MAPSS Projects-Data Warehouse Analyst 2	\$426,149	\$474,000

Fiscal Year 2014 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
08/13/13	DOT	NSD-Network Engineer	\$679,363	\$912,000
07/15/13	DOT	Oracle DBA	\$309,529	\$364,520
05/21/14	DOT	Oracle DBA	\$434,551	\$374,400
08/19/13	DOT	Rest Area 14 Sidewalk Repairs	\$8,993	\$11,216
05/23/14	DOT	SC Data Warehouse General Projects-Project Manager 2	\$426,149	\$510,000
05/23/14	DOT	SC Data Warehouse Projects-Data Warehouse Developer 2	\$426,149	\$516,000
11/08/13	DOT	Server Backup Administrator	\$356,156	\$294,000
03/27/14	DOT	STAR Project Certified Project Manager III	\$351,284	\$436,320
05/28/14	DOT	TUMS-Project Manager 1	\$411,310	\$438,889
09/16/13	DOT	WebSphere/IIIS System Administrator	\$475,517	\$411,600
01/15/14	DPI	Business Analyst 3 (Data Governance Position)	\$302,449	\$410,655
05/14/14	DPI	Community Nutrition Programs-USDA	\$320,218	\$408,000
05/12/14	DPI	Programmer Analyst 3	\$320,210	\$408,000
04/03/14	DPI	Programmer Analyst 3 (LAMP Developer)	\$891,052	\$1,024,671
01/15/14	DPI	Project Manager 1	\$321,822	\$410,605
12/20/13	DPI	Project Manager 1	\$321,822	\$410,655
12/03/13	DPI	Project Manager 1	\$347,454	\$423,289
01/29/14	DPI	Project Manager 2	\$350,949	\$480,270
08/05/13	DPI	Quality Assurance Analyst 2	\$353,759	\$387,086
03/18/14	DPI	Race to the Top-Early Learning Challenge	\$452,943	\$548,420
04/16/14	DPI	Systems Analyst 2	\$394,896	\$535,527
04/16/14	DPI	Systems Analyst 2	\$394,896	\$535,527
04/23/14	DPI	Systems Architect 1	\$579,646	\$705,849
08/08/13	DPI	USDA Administrative Reviews & Training Grant	\$352,011	\$284,632
09/18/13	DVA	Marketing & Public Relations Services	\$197,572	\$126,000
02/03/14	DVA	Reconciliation & Accounting Assistance	\$127,989	\$116,480
05/07/14	DWD	Data Warehouse Developer 2 (3 Positions)	\$1,028,574	\$1,530,367
01/03/14	DWD	Mailroom Contractor Services	\$634,519	\$515,945
06/05/14	DWD	Programmer/Analyst 3	\$342,888	\$436,799
03/25/14	DWD	Programmer/Analyst 3 (2 Positions)	\$685,776	\$861,119
07/11/13	DWD	Programmer/Analyst 3 (3 Positions)	\$1,028,663	\$1,285,439
03/03/14	ECB	WI Geography Project	\$170,454	\$101,263
07/03/13	ETF	Benefit Administration System	\$19,611,417	\$43,163,176
02/14/14	ETF	Database Architect III	\$441,814	\$518,766
03/14/14	ETF	Health Care Benefit Consultant	\$1,706,054	\$1,028,403
04/17/14	ETF	Health Care Benefits Consultant	\$1,774,188	\$2,131,206
10/28/13	ETF	PeopleSoft Project Manager	\$414,369	\$716,766
10/28/13	ETF	PeopleSoft Project Manager	\$1,243,107	\$1,826,766
05/28/14	ETF	Programmer Analyst 3	\$1,343,437	\$1,569,057

Fiscal Year 2014 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
02/14/14	ETF	Senior Web Designer	\$405,369	\$398,766
04/08/14	ETF	Software Engineer III	\$350,332	\$428,766
05/23/14	ETF	Systems Architect	\$872,970	\$891,057
10/24/13	GAB	GAB Modernization Project	\$386,621	\$602,035
07/09/13	OCI	Actuarial Consulting Services for the Financial Examination of Insurance Companies	\$912,049	\$875,000
09/17/13	OCI	IPFCF-Project Manager 2	\$290,434	\$341,986
02/05/14	OCI	IPFCF-Project Manager 2	\$435,126	\$498,454
05/09/14	OCI	OCI Rate Review Cycle II-Java Developer	\$256,546	\$314,034
08/09/13	OCI	Quality Assurance Analyst 2	\$224,000	\$196,640
11/29/13	OCI	System Engineer	\$98,734	\$103,890
05/30/14	OCI	Technology Modernization-Java Developer	\$128,273	\$165,326
09/12/13	SPD	Systems Engineer	\$137,566	\$146,517
12/16/13	Tourism	Marketing Wisconsin Tourism	\$9,644,657	\$4,071,528
02/24/14	Tourism	WI Tourism Website, Design, Development, Ongoing Maintenance	\$5,680,629	\$4,713,863
07/30/13	WTCSB	Continuity of Operations	\$248,039	\$285,033
12/06/13	WTCSB	Continuity of Operations	\$248,039	\$285,033

Fiscal Year 2014 Continued Appropriateness

Date	Agency	Service
07/11/13	DATCP	CRM Integration Specialist
09/01/13	DATCP	Programmer Analyst 3
11/15/13	DATCP	CRM Integration Specialist
11/29/13	DATCP	CRM Integration Specialist
01/21/14	DATCP	Business Analyst/Consultant 3
02/26/14	DATCP	CRM Integration Specialist
03/16/14	DATCP	Gypsy Moth Aerial Spraying
04/15/14	DATCP	Business Analyst/Consultant 3
07/01/13	DCF	Courier Services
07/01/13	DCF	Independent Investigation Services for BMCW
07/01/13	DCF	Licensing Liaisons
07/01/13	DCF	Paternity Testing/Genetic Testing Vendors
07/01/13	DCF	Security Services
07/01/13	DCF	Special Needs Adoption Program
08/01/13	DCF	Fraud Investigation Audit Support Services
08/29/13	DCF	Therapy Services
07/01/13	DHS	Database Administrator 2
07/01/13	DHS	Database Architect 3
07/01/13	DHS	Database Architect 3
07/01/13	DHS	Database Architect 3
07/01/13	DHS	Desktop Support 2
07/01/13	DHS	Desktop Support 3
07/01/13	DHS	Desktop Support 3
07/01/13	DHS	Family Care Change Management Consultant
07/01/13	DHS	Help Desk 2
07/01/13	DHS	Katie Beckett Program & Compass WI: Threshold
07/01/13	DHS	Medix Specialized Transport
07/01/13	DHS	National Seating & Mobility
07/01/13	DHS	Occupational, Physical, Speech Therapy & Audiology Services
07/01/13	DHS	Pricewaterhouse Coopers Actuarial Services
07/01/13	DHS	Programmer Analyst 3
07/01/13	DHS	Project Manager 2
07/01/13	DHS	Project Manager 2
07/01/13	DHS	Project Manager 2
07/01/13	DHS	Project Manager 2
07/01/13	DHS	Project Manager 2
07/01/13	DHS	Quality Assurance Analyst 3
07/01/13	DHS	Systems Analyst 2
07/01/13	DHS	Systems Architect 1
07/01/13	DHS	Systems Architect 1
07/01/13	DHS	Systems Architect 1
07/01/13	DHS	Systems Architect 1
07/01/13	DHS	Systems Architect 1
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07/01/13	DHS	Systems Architect 1
07/01/13	DHS	Systems Architect 1
07/01/13	DHS	Systems Architect 1
07/01/13	DHS	Systems Architect 1
08/03/13	DHS	WEDSS System
11/01/13	DHS	Electronic Benefit Transfer Services
11/01/13	DHS	Project Manager 2
11/19/13	DHS	Medicaid MMIS & Fiscal Agent Services
07/01/13	DMA	Cafeteria Food Service Preparation for WI National Guard Challenge Academy
11/01/13	DMA	Snow Plowing at Camp Williams Facility
07/01/13	DNR	24K Hydro Geodatabase Support
07/01/13	DNR	BRRTS System Maintenance & Enhancements
07/01/13	DNR	Database Architect 2

Fiscal Year 2014 Continued Appropriateness

Date	Agency	Service
07/01/13	DNR	Database Architect 3
07/01/13	DNR	Database Architect 3
07/01/13	DNR	Database Architect 3
07/01/13	DNR	Database Architect 3
07/01/13	DNR	Database Architect 3
07/01/13	DNR	Development Projects Management System-Programmer Analyst 3
07/01/13	DNR	Ecological Benefits of Lakeshore Restoration-Breeding Birds
07/01/13	DNR	Embeddable Locator Tool (eLT) Phase II Rewrite, Implementation & Support
07/01/13	DNR	Floodplain Mapping
07/01/13	DNR	Geospatial Architect/Administrator
07/01/13	DNR	Land Records System Programmer Analyst 3
07/01/13	DNR	Network Technician 1
07/01/13	DNR	Network Technician 1
07/01/13	DNR	Project Manager 2
07/01/13	DNR	Project Manager 2
07/01/13	DNR	RR Database & GIS
07/01/13	DNR	Science Services Applications
07/01/13	DNR	SharePoint Systems Administrator 1
07/01/13	DNR	Software Engineer 3
07/01/13	DNR	Software Engineer 3
07/01/13	DNR	Systems Architect 1
07/01/13	DNR	Systems Architect 1
07/01/13	DNR	Water Use System
07/01/13	DNR	Waterway & Wetland Permits Database Application
07/01/13	DNR	WisFIRS Project Manager 2
07/01/13	DOA	Business Analyst/Consultant 3
07/01/13	DOA	CRM Integration Specialist
07/01/13	DOA	Database Administrator 3
07/01/13	DOA	Database Administrator 3
07/01/13	DOA	Database Administrator 3
07/01/13	DOA	Desktop Support 2
07/01/13	DOA	Desktop Support 2
07/01/13	DOA	Desktop Support 2
07/01/13	DOA	Desktop Support 3
07/01/13	DOA	Fair Housing
07/01/13	DOA	Help Desk 1
07/01/13	DOA	Help Desk 1
07/01/13	DOA	Help Desk 1
07/01/13	DOA	Help Desk 1
07/01/13	DOA	Help Desk 1
07/01/13	DOA	Help Desk 1
07/01/13	DOA	Help Desk 2
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07/01/13	DOA	Help Desk 2
07/01/13	DOA	Help Desk 3
07/01/13	DOA	Help Desk Support 2
07/01/13	DOA	ITSS-CRM Integration Specialist
07/01/13	DOA	Mainframe System Programmer Database Architect
07/01/13	DOA	Network Analyst 3
07/01/13	DOA	Network Analyst 3
07/01/13	DOA	Network Technician 2
07/01/13	DOA	Network Technician 2
07/01/13	DOA	Network Technician 3

Fiscal Year 2014 Continued Appropriateness

Date	Agency	Service
07/01/13	DOA	Programmer Analyst 3
07/01/13	DOA	Project Manager 1
07/01/13	DOA	Project Manager 2
07/01/13	DOA	Security Analyst 1
07/01/13	DOA	Security Analyst 3
07/01/13	DOA	Security Analyst 3
07/01/13	DOA	Software Engineer 3
07/01/13	DOA	Systems Administrator 2
07/01/13	DOA	Systems Administrator 2
07/01/13	DOA	Systems Architect 1
07/01/13	DOA	Systems Architect 1
07/01/13	DOA	Systems Architect 1
07/01/13	DOA	Systems Architect 1
07/01/13	DOA	Systems Architect 1
07/01/13	DOA	Systems Architect 1
07/01/13	DOA	Systems Architect 1
07/01/13	DOA	Systems Engineer 1
07/01/13	DOA	Systems Engineer 1
07/01/13	DOA	Systems Engineer 1
07/01/13	DOA	Systems Engineering Lead
07/01/13	DOA	Systems Engineering Lead
05/06/14	DOA	CRM Integration Architect 3
07/01/13	DOC	Accounts Management
07/01/13	DOC	Accounts Management
07/01/13	DOC	AODA & Relapse Intervention Services for WWCS
07/01/13	DOC	Business Analyst
07/01/13	DOC	Business Analyst/Consultant 2
07/01/13	DOC	Case Management Halfway House Services in Rock Co.
07/01/13	DOC	Case Management Halfway House in Kenosha Co.
07/01/13	DOC	Case Management Halfway House with AODA in Fond du Lac Co.
07/01/13	DOC	Case Management Halfway House with AODA Services & Transitional Living Program in Madison-
07/01/13	DOC	Case Management Halfway House with Certified AODA Program Services
07/01/13	DOC	Case Management Halfway House with Transitional Living Program Offenders in Madison
07/01/13	DOC	Case Management Halfway House with AODA Program Services for Male Offenders in NW WI
07/01/13	DOC	Chaperone Services-DCC Region 4
07/01/13	DOC	Day Report Center Program Services in Appleton
07/01/13	DOC	Desktop 1
07/01/13	DOC	Desktop 1
07/01/13	DOC	Desktop 1
07/01/13	DOC	Desktop 2
07/01/13	DOC	Desktop 2
07/01/13	DOC	Desktop 2
07/01/13	DOC	Dialysis Water Room Services for Dodge & Fox Lake
07/01/13	DOC	Domestic Violence Group Services in Milwaukee
07/01/13	DOC	Employment Services for WI Correctional Center System Inmate
07/01/13	DOC	Halfway House for Young Mothers with Child Care Program Services in Dane Co.
07/01/13	DOC	Halfway House in Eau Claire
07/01/13	DOC	Halfway House Male Offenders LaCrosse
07/01/13	DOC	Halfway House Program Services for Male Offenders in Brown Co.
07/01/13	DOC	Help Desk 2
07/01/13	DOC	Help Desk 2
07/01/13	DOC	Help Desk 2
07/01/13	DOC	Help Desk 2
07/01/13	DOC	Help Desk 2
07/01/13	DOC	Help Desk 2
07/01/13	DOC	IS Technical Project Management
07/01/13	DOC	IS Technical Services

Fiscal Year 2014 Continued Appropriateness

Date	Agency	Service
07/01/13	DOC	IS Technical Services
07/01/13	DOC	Options Treatment AODA Program Brown Co.
07/01/13	DOC	Programmer Analyst
07/01/13	DOC	Programmer Analyst 3
07/01/13	DOC	Programmer Analyst 3
07/01/13	DOC	Programmer Analyst 3
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07/01/13	DOC	Programmer Analyst 3
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07/01/13	DOC	Programmer Analyst 3
07/01/13	DOC	Programmer Analyst 3
07/01/13	DOC	Project Manager 1
07/01/13	DOC	Project Manager 1
07/01/13	DOC	Project Manager 2
07/01/13	DOC	Project Manager 2
07/01/13	DOC	Quality Assurance Analyst
07/01/13	DOC	Quality Assurance Analyst
07/01/13	DOC	Quality Assurance Analyst 3
07/01/13	DOC	Secular Transitional Living Program Services for Female Offenders in Beloit
07/01/13	DOC	Secular Transitional Living Program Services for Females in Milwaukee
07/01/13	DOC	Secular Transitional Living Program Services for Male Offenders in Beloit
07/01/13	DOC	Secular Transitional Living Program Services for Male Offenders in Jefferson Co.
07/01/13	DOC	Secular Transitional Living Program Services in Dodge Co.
07/01/13	DOC	Sex Offender Treatment Services in Sheboygan
07/01/13	DOC	Technician 1
07/01/13	DOC	Technician 1
07/01/13	DOC	Technician 1
07/01/13	DOC	Technician 1
07/01/13	DOC	Three Way Qtr. House in Milwaukee
07/01/13	DOC	Transitional Living Program Services for Milwaukee
07/01/13	DOC	Transitional Living Program Services for Milwaukee
07/01/13	DOC	Transitional Living Program Services for Northern WI
07/01/13	DOC	Transitional Living Program Services for Offenders in Wautoma, Montello & Berlin
07/01/13	DOC	Transitional Living Program Services in Janesville
07/01/13	DOC	Transitional Living Program Services in Kenosha & Racine
07/01/13	DOC	Transitional Living Program Services in Lancaster
07/01/13	DOC	Transitional Living Program Services in Milwaukee
07/01/13	DOC	Transitional Living Program Services in Sheboygan Co.
07/01/13	DOC	Transitional Living Program Services in Whitehall
07/01/13	DOC	Transitional Living Services in Brown Co.
07/01/13	DOC	Transitional Living Services in Sturgeon Bay
07/31/13	DOC	Day Report Center Program Services in Brown Co., Green Bay
08/01/13	DOC	AODA Services in Green Bay WI
09/01/13	DOC	Certified AODA Services in Northeast WI Region 4
09/01/13	DOC	Transitional Living Program in Adams
10/01/13	DOC	AODA/PTSD Services in Milwaukee WI
10/01/13	DOC	Certified AODA Services in Sun Prairie
10/01/13	DOC	Certified AODA Treatment Services in Sparta

Fiscal Year 2014 Continued Appropriateness

Date	Agency	Service
10/01/13	DOC	Halfway House & Transitional Living Program with AODA in Madison-Male
10/01/13	DOC	Halfway House Certified AODA in Madison-Female
10/01/13	DOC	Transitional Living Program in Baraboo, Mauston, Portage & Richland Center
10/01/13	DOC	Transitional Living Program in LaCrosse
10/01/13	DOC	Transitional Living Program in Prairie du Chien
10/01/13	DOC	Transitional Outreach Program Services Green Bay
10/05/13	DOC	Transitional Living Program in Sparta
10/18/13	DOC	Mobile Diagnostic Imaging Services
11/01/13	DOC	Benefits Specialists to Assist Offenders Upon Release
11/06/13	DOC	AODA Services in Prairie du Chien, Lancaster, Dodgeville & Richland Center WI
12/01/13	DOC	Sex Offender Treatment Services in Manitowoc
12/01/13	DOC	Sex Offender Treatment Services, Non-residential in Portage
02/01/14	DOC	Dental Laboratory Procedure Services
02/18/14	DOC	Cognitive Group Intervention Program (CGIP)at Correctional Facilities Statewide
03/01/14	DOC	Medical Services Nephrology
05/03/14	DOC	Offender Workforce Case Management Services for Western WI Area
05/03/14	DOC	Offender Workforce Case Management Services for Bay Area
05/03/14	DOC	Offender Workforce Case Management Services for Fox Valley Area
05/03/14	DOC	Offender Workforce Case management Services for Milwaukee Area
05/03/14	DOC	Offender Workforce Case Management Services for North Central WI Area
05/03/14	DOC	Offender Workforce Case Management Services for Northwest WI Area
05/03/14	DOC	Offender Workforce Case Management Services for South Central WI Area
05/03/14	DOC	Offender Workforce Case Management Services for Southwest WI Area
05/03/14	DOC	Offender Workforce Case Management Services for Waukesha-Ozaukee-Washington Area
05/03/14	DOC	Offender Workforce Case Management Services for West Central WI Area
06/07/14	DOC	Global Positioning Vehicle Tracking Services
07/01/13	DOJ	Certified Project Manager 3
07/01/13	DOJ	Certified Project Manager 3
07/01/13	DOJ	Enterprise Architect 3
07/01/13	DOJ	Software Engineer
07/01/13	DOJ	Software Engineer
07/01/13	DOJ	Software Engineer 3
07/01/13	DOJ	Software Engineer 3
07/01/13	DOR	Economic Forecasting Services
07/01/13	DOT	Business Analyst/Consultant 3
07/01/13	DOT	Database Administrator 2
07/01/13	DOT	Database Administrator 2
07/01/13	DOT	Desktop Support 2
07/01/13	DOT	Desktop Support 2
07/01/13	DOT	Desktop Support 3
07/01/13	DOT	Enterprise Architect 3
07/01/13	DOT	Help Desk 3
07/01/13	DOT	Help Desk 3
07/01/13	DOT	Help Desk 3
07/01/13	DOT	Java Developer
07/01/13	DOT	Java Developer
07/01/13	DOT	Java Developer
07/01/13	DOT	Java Developer
07/01/13	DOT	Network Engineer 1
07/01/13	DOT	Network Engineer 1
07/01/13	DOT	Network Engineer 1
07/01/13	DOT	Network Engineer 1
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3

Fiscal Year 2014 Continued Appropriateness

Date	Agency	Service
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3
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07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Programmer Analyst 3
07/01/13	DOT	Project Manager 1
07/01/13	DOT	Project Manager 1
07/01/13	DOT	Project Manager 2
07/01/13	DOT	Project Manager 2
07/01/13	DOT	Project Manager 2
07/01/13	DOT	Project Manager 2
07/01/13	DOT	Project Manager 2
07/01/13	DOT	Project Manager 2
07/01/13	DOT	Project Manager 2
07/01/13	DOT	Quality Assurance Analyst 3
07/01/13	DOT	Systems Administrator 1
07/01/13	DOT	Systems Administrator 1
07/01/13	DOT	Systems Administrator 1
07/01/13	DOT	Systems Administrator 2
07/01/13	DOT	Systems Administrator 2
07/01/13	DOT	Systems Administrator 2
07/01/13	DOT	Systems Administrator 2
07/01/13	DOT	Systems Administrator 2
07/01/13	DOT	Systems Administrator 2
07/01/13	DOT	Systems Analyst 3
07/01/13	DOT	Systems Architect 1
07/01/13	DOT	Systems Architect 1
07/01/13	DOT	Systems Architect 1
07/01/13	DOT	Systems Architect 1
07/01/13	DOT	Systems Architect 1
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07/01/13	DOT	Systems Architect 1
07/01/13	DOT	Systems Architect 1
07/01/13	DOT	Systems Architect 1
07/01/13	DOT	Technical Architect 3
07/01/13	DOT	Telecommunications Analyst 3
07/01/13	DOT	Telecommunications Analyst 3
07/01/13	DOT	Telecommunications Analyst 3
07/01/13	DOT	Telecommunications Technician
07/01/13	DOT	Telecommunications Technician 3
09/30/13	DOT	Programmer Analyst 3
10/01/13	DOT	Programmer Analyst 3
12/14/13	DOT	Road Maintenance Salt Storage Inspections
04/01/14	DOT	Enforcement Mobilization Campaign, Radio, Television & Media Placement
07/01/13	DPI	Business Analyst 3
07/01/13	DPI	Business Analyst 3
07/01/13	DPI	Business Analyst 3
07/01/13	DPI	Business Analyst/Consultant
07/01/13	DPI	Business Analyst/Consultant 3
07/01/13	DPI	Business Analyst/Consultant 3

Fiscal Year 2014 Continued Appropriateness

Date	Agency	Service
07/01/13	DPI	Business Analyst/Consultant 3
07/01/13	DPI	Business Analyst/Consultant 3
07/01/13	DPI	Business Analyst/Consultant 3
07/01/13	DPI	Business Analyst/Consultant 3
07/01/13	DPI	Business Intelligence Architect 3
07/01/13	DPI	Business Intelligence Architect 3
07/01/13	DPI	Database Administrator 3
07/01/13	DPI	Help Desk 2
07/01/13	DPI	Help Desk 2
07/01/13	DPI	Library Services WI BadgerLink
07/01/13	DPI	Library Services WI BadgerLink
07/01/13	DPI	Library Services WI BadgerLink
07/01/13	DPI	Library Services WI BadgerLink
07/01/13	DPI	Programmer Analyst 3
07/01/13	DPI	Programmer Analyst 3
07/01/13	DPI	Programmer Analyst 3
07/01/13	DPI	Programmer Analyst 3
07/01/13	DPI	Programmer Analyst 3
07/01/13	DPI	Programmer Analyst 3
07/01/13	DPI	Programmer Analyst 3
07/01/13	DPI	Project Manager 1
07/01/13	DPI	Project Manager 2
07/01/13	DPI	Systems Architect 1
07/01/13	DPI	Warehousing & Distribution of USDA Foods
07/01/13	DPI	WI BadgerLink Web Access
01/01/14	DPI	Library Services
01/05/14	DPI	School Nutrition Team Accountability Software System
01/01/14	DSPS	Examination Services for Real Estate Professions
04/01/14	DSPS	Test Administration Services for Engineer & Land Surveyor Tests
07/01/13	DVA	Reusable Underpads & Laundry Service
07/01/13	DVA	Waste Collection & Disposal
12/07/13	DVA	Medical Van Transportation Services
07/01/13	ETF	Desktop Support 3
07/01/13	ETF	Programmer Analyst 3
07/01/13	ETF	Programmer Analyst 3
07/01/13	ETF	Programmer Analyst 3 (2 Positions)
07/01/13	ETF	Systems Architect 1
07/01/13	ETF	Systems Architect 1
07/01/13	ETF	Systems Architect 1
07/01/13	ETF	Systems Architect 1
07/01/13	ETF	Systems Architect 1 (2 Positions)
07/01/13	GAB	Business Intelligence Architect 3
07/01/13	GAB	Certified Project Manager 3
07/01/13	GAB	CRM Integration Analyst
07/01/13	GAB	Database Administrator 3
07/01/13	GAB	Database Architect 3
07/01/13	GAB	Database Architect 3
07/01/13	GAB	Desktop Support 2
07/01/13	GAB	Project Manager 2
07/01/13	GAB	Systems Architect 1
07/01/13	GAB	Systems Architect 1
11/04/13	GAB	Database Architect 3
09/23/13	OCI	Desktop Support 3
10/05/13	OCI	Project Manager 2
10/05/13	OCI	Project Manager 2
11/28/13	OCI	Programmer Analyst 3
02/10/14	OCI	Quality Assurance Analyst 2
07/01/13	OJA	Egrants Grants Management System

Fiscal Year 2014 Continued Appropriateness

Date	Agency	Service
07/01/13	OJA	Programmer Analyst 3
07/01/13	OJA	Software Engineer 3
07/01/13	SPD	Programmer Analyst 3
07/01/13	WHS	Help Desk 2, Desktop Support 3, Programmer 3
07/01/13	WTCSB	Programmer Analyst 3
07/01/13	WTCSB	Programmer Analyst 3
07/01/13	WTCSB	Programmer Analyst 3